

North Country

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

NORTH COUNTRY REGIONAL COUNCIL

Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The Plan articulates a vision (“The North Country will lead the economic renaissance of New York State’s small cities and rural communities”) and eight specific points that reflect the vision.

In the oral presentation, the Council emphasized that the State’s previous economic development policies and programs, which often emphasize large job creation initiatives, do not work for the region. Hence, they were particularly encouraged by this bottom up approach to planning.

Strengths:

- The eight vision points identify opportunities/strengths that capitalize on unique attributes to the region, such as the abundance of natural resources and the opportunities those resources present for development of greener energy solutions and tourism.
- The eight vision points are reflective of communities across the region.

Weaknesses:

- None noted

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

The plan describes the development of a Planning Committee and seven work groups to carry out the Council’s work, all with broad stakeholder representation. The Council created several forums to solicit public input and apprise the public on the Council’s work.

Strengths:

- The Council conducted an active participatory process, reaching every corner of the region’s vast expanse.
- A number of North Country stakeholders were present at and participated in the Council’s November 30, 2011 oral presentation before the review committee. This underscored the level of individual and group commitment to this effort.

Weaknesses:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

Discussion/Comments:

The plan articulates three macro strategies followed by 38 individual strategies which are articulated in correlation with each of the eight vision points. These range from airport infrastructure improvements, to addressing the shortage of rental housing available in the Fort Drum area, to creation of a regional North Country “brand,” to improving fluidity at the Canadian border crossings.

Strengths:

- The plan is replete with strategies that reflect the unique challenges and assets of the Region. The strategies are realistic and lead to projects that can bring real and meaningful progress to the Region.
- The plan recognizes the important role that Canada plays in the region’s economy.
- Each individual Strategy provides a considerable amount of detail, outlining the action steps planned for each year, for as many as five years into the future (where appropriate).
- In nearly all cases, individual priority projects articulate the number of jobs anticipated as a result of the investment proposed. In its oral presentation, the Council acknowledges that the Region’s current high reliance on public sector employment is not sustainable.
- The plan identifies 16 projects of scale to fit the Region’s unique strengths and opportunities. As noted in the oral presentation, this plan offers no “big bangs,” opting instead for a series of “fire crackers” that are in keeping with the assets and character of the region.
- As noted by the Co-Chairs, the plan offers strategies and projects that can serve as the model for economic development in rural America. During the presentation, the Council noted the transferability of these strategies (*i.e.* value added agriculture) to other parts of the state and country.
- The plan builds upon the strengths of the Region’s university/knowledge network without making this network the predominant focus of requested investment.
- The plan endorses projects—like the C Speed Advanced Technology Manufacturing Center expansion and the Mobile Food Processing initiative—that cross regional boundaries. This interregional collaboration was highlighted in the oral presentation.
- The oral presentation brought home the importance of broadband to the Region as a basic building block for future economic development.
- The plan and the oral presentation provide ample justification as to why a project is identified as a priority, directly linking each project to the Vision point(s) and individual strategies they support.

Weaknesses:

- The sheer number of individual strategies is challenging to absorb and to place in the context of the overall plan.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The Council’s implementation agenda consists essentially of a more detailed articulation of the priority projects identified in the Plan. Each project identified as priority includes a description of the project, applicant, location, cost, anticipated regional benefit, vision point(s) the project addresses, strategies addressed, and the anticipated outcome for the project – including any anticipated new job development.

The Plan notes that each project will be assigned a liaison from the Regional Council or the Agency funding the project to provide technical assistance with CFA applications, assist with the contract development process, and monitor progress.

Strengths:

- The plan includes a solid outline for Council activities, committing them to monthly meetings during which priority project progress and work group activities and progress will be monitored.
- The region enjoys a strong body of economic development associations and partners ready to help with implementation.
- The Council’s oral presentation was undergirded by significant community support, which bodes well for implementation.
- The Council deserves recognition for embarking on the first large scale collaborative economic development plan for this large and diverse region.

Weaknesses:

- None noted.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

The Plan includes public and private investment for each of the priority projects.

Strengths:

- The plan articulates total public and private investment for each priority project. If the private sources are secured, projects will enjoy strong leverage.
- The majority of priority projects in the plan have identified more than 50% of their total project funding from private sources.

Weakness:

- The source of private leverage is not specifically provided.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

The Plan articulates an expansive performance measurement process consisting of a regional overview, a sector or issue overview and a project specific overview.

Strengths:

- The performance measures and monitoring process are robust, based in part on independent, quantifiable measures and provide opportunities for corrective action.
- The Council is prepared to track macro issues as well as the progress of individual priority projects.

Weaknesses:

- None noted.

2011 CFA Project Scores

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------|--------------|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

| | | | | | | |
|------|---|--------------------------------------|-------|-------|-------|--------------|
| 5779 | Adirondack Medical Center | Medical Coding/Billing Training | 52.17 | 7.59 | 59.76 | \$ 36,200.00 |
| 7764 | Roth Industries, Inc. | Roth Industries Inc Training Program | 38.99 | 12.15 | 51.14 | \$ 2,395.00 |
| 6211 | Hand in Hand Early Childhood Center, Inc. | Hand In Hand | 31.23 | 14.43 | 45.66 | \$ - |

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

| | | | | | | |
|------|-------------------------|--|-------|-------|-------|---------------|
| 6763 | Village of Tupper Lake | Implementing the Tupper Lake Revitalization Strategy | 68.80 | 15.95 | 84.75 | \$ 225,000.00 |
| 6761 | Town of Saranac | Waterfront Revitalization Priority Project Advancement in Clinton and Essex Counties | 71.20 | 12.15 | 83.35 | \$ 250,000.00 |
| 5098 | Village of Potsdam | St Lawrence Whitewater Parks | 68.00 | 15.19 | 83.19 | \$ 346,923.00 |
| 6758 | Village of Rouses Point | Implementing the Rouses Point Downtown and waterfront plan | 65.60 | 15.95 | 81.55 | \$ 125,000.00 |
| 5985 | Town of Fine | Implementing Waterfront Access Improvements | 66.40 | 14.43 | 80.83 | \$ 135,000.00 |
| 6730 | Hamilton County | Implementing the Adirondack Economic Development Strategy | 63.20 | 16.71 | 79.91 | \$ 250,000.00 |
| 7792 | Town of Wilmington | Lake Everest and Wilmington Visitors Center Improvements | 65.60 | 12.91 | 78.51 | \$ - |
| 5633 | Essex County | Ausable River Association | 65.60 | 12.15 | 77.75 | \$ - |
| 5059 | City of Plattsburgh | Waterfront Rediscovery Program Phase VIB | 63.20 | 14.43 | 77.63 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|-------------------------|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6023 | Town of Inlet | Arrowhead Park | 63.20 | 14.43 | 77.63 | \$ - |
| 6225 | Town of Long Lake | Reconstruction of Municipal Dockage | 61.60 | 15.95 | 77.55 | \$ - |
| 5223 | Town of Moriah | CWICNY LWRP | 63.20 | 13.80 | 77.00 | \$ - |
| 5223 | Town of Moriah | CWICNY LWRP | 63.20 | 13.80 | 77.00 | \$ - |
| 3791 | Village of Malone | Watershed Managment Plan Phase two and LWRP | 66.40 | 9.11 | 75.51 | \$ - |
| 3440 | Town of Clayton | LWRPHamlet Revitalization | 60.80 | 12.15 | 72.95 | \$ - |
| 4332 | Village of Lake Placid | North ElbaLake Placid Comprehensive Plan | 64.80 | 7.59 | 72.39 | \$ - |
| 3286 | Town of Chester | Schroon Lake Plan Implementation | 60.80 | 10.63 | 71.43 | \$ - |
| 6876 | Village of Deferiet | LWRP | 56.80 | 14.43 | 71.23 | \$ - |
| 8300 | Town of Crown Point | Champlain Bridge Park | 56.80 | 12.91 | 69.71 | \$ - |
| 5531 | Village of Philadelphia | Gateway Island Park | 56.80 | 12.15 | 68.95 | \$ - |
| 4866 | Town of Willsboro | Gateway Project | 54.40 | 11.39 | 65.79 | \$ - |
| 5548 | Town of Canton | Morley Library Park and Infrastructure Project | 57.60 | 6.83 | 64.43 | \$ - |
| 5549 | Town of Canton | Multimodal Transportation Enhancement Project | 50.00 | 9.87 | 59.87 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|-----------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3408 | Town of Moriah | Bulwagga Bay Campground Shoreline Stabilization | 48.00 | 6.83 | 54.83 | \$ - |
| 6858 | Village of Speculator | Route 8 Collection System | 41.20 | 11.39 | 52.59 | \$ - |
| 8423 | Town of Madrid | Madrid Dam Hydropower | 24.00 | 16.71 | 40.71 | \$ - |
| 6051 | Town of Cape Vincent | Town of Cape Vincent Water District No 6 | 34.80 | 5.31 | 40.11 | \$ - |

DEPARTMENT OF TRANSPORTATION: AVIATION BOND PROGRAM

| | | | | | | |
|------|--------------------------------------|--|-------|-------|-------|---------------|
| 4920 | Town of Ticonderoga | Fuel Farm | 38.00 | 13.67 | 51.67 | \$ 270,000.00 |
| 7894 | Town of Massena | Massena 10 THangar | 39.00 | 11.39 | 50.39 | \$ 759,900.00 |
| 6355 | Jefferson County | Airport Business Center | 37.00 | 11.39 | 48.39 | \$ - |
| 7841 | Ogdensburg Bridge and Port Authority | Conventional Hangar Renovation | 36.00 | 11.39 | 47.39 | \$ - |
| 7863 | Ogdensburg Bridge and Port Authority | Ogdensburg 10 Bay THangar | 36.00 | 11.39 | 47.39 | \$ - |
| 7882 | Town of North Elba | Lake Placid 5 THangar | 35.00 | 11.39 | 46.39 | \$ - |
| 8240 | Town of Massena | Massena Hangar Ren | 35.00 | 11.39 | 46.39 | \$ - |
| 6940 | Ogdensburg Bridge and Port Authority | Ogdensburg Infrastructure Improvements | 36.00 | 9.87 | 45.87 | \$ - |
| 7885 | Village of Potsdam | Potsdam Hangar Renovation | 34.00 | 11.39 | 45.39 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5153 | Town of Harrietstown | New Corporate Jet Bulk Hangar | 35.00 | 8.35 | 43.35 | \$ - |
| 8176 | Town of Arietta (Piseco Airport) | Installation of Selfserve Fuel Pump Credit Card Reader | 29.00 | 10.63 | 39.63 | \$ 52,650.00 |
| 5156 | Town of Malone | Self Service Above Ground Aviation Fuel Farm | 35.00 | 3.80 | 38.80 | \$ - |
| 7488 | Clinton County | Plattsburgh SRE | 30.00 | 5.31 | 35.31 | \$ - |
| 5157 | Town of Malone | Construct New THangar 10 Bays | 34.00 | 0.00 | 34.00 | \$ - |
| 8183 | Clinton County | Plattsburgh Demolition | 21.00 | 12.91 | 33.91 | \$ - |
| 6889 | Town of North Elba | Lake Placid Mower | 28.00 | 3.80 | 31.80 | \$ - |
| 5155 | Town of Harrietstown | Purchase 3000 Gallon Jet A Truck and 1200 Gallon Avgas Fuel Truck | 31.00 | 0.00 | 31.00 | \$ - |

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

| | | | | | | |
|------|--|---------------------------------------|-------|-------|-------|------|
| 5295 | Business Development Corporation for a Greater Massena | Massena Industrial Park Rail Siding | 80.00 | 13.67 | 93.67 | \$ - |
| 7359 | Ogdensburg Bridge & Port Authority | NYOG Bridge Work | 80.00 | 12.91 | 92.91 | \$ - |
| 8299 | Massena Terminal Railroad Company | Massena Terminal RR Main Line Upgrade | 80.00 | 12.91 | 92.91 | \$ - |
| 6355 | Jefferson County | Airport Business Center | 80.00 | 11.39 | 91.39 | \$ - |
| 7841 | Ogdensburg Bridge and Port Authority | Conventional Hangar Renovation | 80.00 | 11.39 | 91.39 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--------------------------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7863 | Ogdensburg Bridge and Port Authority | Ogdensburg 10 Bay T Hangar | 80.00 | 11.39 | 91.39 | \$ - |
| 7882 | Town of North Elba | Lake Placid 5 T Hangar | 80.00 | 11.39 | 91.39 | \$ - |
| 7885 | Village of Potsdam | Potsdam Hangar Renovation | 80.00 | 11.39 | 91.39 | \$ - |
| 7894 | Town of Massena | Massena 10 T Hangar | 80.00 | 11.39 | 91.39 | \$ - |
| 8240 | Town of Massena | Massena Hangar Ren | 80.00 | 11.39 | 91.39 | \$ - |
| 8176 | Town of Arietta (Piseco Airport) | Installation of Selfserve Fuel Pump Credit Card Reader | 80.00 | 10.63 | 90.63 | \$ - |
| 3264 | Ogdensburg Bridge & Port Authority | Port Warehouse 2 Improvements | 80.00 | 9.11 | 89.11 | \$ - |
| 2525 | St. Lawrence County | Alcoa Road Over Grasse River Deck Rehabilitation Project | 80.00 | 8.35 | 88.35 | \$ - |
| 5153 | Town of Harrietstown | New Corporate Jet Bulk Hangar | 80.00 | 8.35 | 88.35 | \$ - |
| 7080 | Delaware & Hudson Railway Co. | Plattsburgh Wind Project | 80.00 | 7.59 | 87.59 | \$ - |
| 5156 | Town of Malone | Self Service Above Ground Aviation Fuel Farm | 80.00 | 3.80 | 83.80 | \$ - |
| 2160 | Ogdensburg Bridge & Port Authority | Port of Ogdensburg Conveyor | 80.00 | 1.52 | 81.52 | \$ - |
| 5155 | Town of Harrietstown | Purchase 3000 Gallon Jet A Truck and 1200 Gallon Avgas Fuel Truck | 80.00 | 0.00 | 80.00 | \$ - |
| 5157 | Town of Malone | Construct New T Hangar 10 Bays | 80.00 | 0.00 | 80.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

| | | | | | | |
|------|---|---|-------|-------|-------|-----------------|
| 7129 | Mohawk Adirondack & Northern RR Corp | Inspect Engineer Loadrate and Repair Culverts Bridges | 80.00 | 7.71 | 87.71 | \$ - |
| 7188 | Mohawk Adirondack & Northern RR Corp | Track Infrastructure and M of W Improvements Utica to Lyons Falls | 80.00 | 7.40 | 87.40 | \$ - |
| 8299 | Massena Terminal Railroad Company | Massena Terminal RR Main Line Upgrade | 61.67 | 12.91 | 74.58 | \$ 1,637,600.34 |
| 5109 | St. Lawrence County Industrial Development Agency Local Development Corporation | Clearwater Paper Bridge Rehabilitation | 60.00 | 12.91 | 72.91 | \$ 200,000.00 |
| 7359 | Ogdensburg Bridge & Port Authority | NYOG Bridge Work | 45.67 | 12.91 | 58.58 | \$ - |
| 7080 | Delaware & Hudson Railway Co. | Plattsburgh Wind Project | 47.00 | 7.59 | 54.59 | \$ - |
| 7319 | Adirondack Railway Preservation Society, Inc. | Track Expansion Saranac Lake South | 36.00 | 6.83 | 42.83 | \$ - |
| 2160 | Ogdensburg Bridge & Port Authority | Port of Ogdensburg Conveyor | 34.33 | 1.52 | 35.85 | \$ - |
| 5295 | Business Development Corporation for a Greater Massena | Massena Industrial Park Rail Siding | 17.67 | 13.67 | 31.34 | \$ - |

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

| | | | | | | |
|------|--------------------------|---|-------|-------|-------|-----------------|
| 4247 | Village of Gouverneur | Combined Sewer Separation and CSO abatement | 56.00 | 16.70 | 72.70 | \$ 1,995,000.00 |
| 5513 | GHD Consulting Engineers | Managing the City of Ogdensburgs CSOs with Green Infrastructure | 56.00 | 12.90 | 68.90 | \$ - |
| 4741 | Town of Ticonderoga | Ticonderoga Stormwater Management | 57.00 | 9.70 | 66.70 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8216 | Village of Deferiet | Village of Deferiet Green Wall | 47.00 | 14.40 | 61.40 | \$ - |
| 5050 | Fourth Coast Inc | Village of Cape Vincent Pervious Pavement | 44.00 | 4.60 | 48.60 | \$ - |
| 6798 | Town of Watertown Fire Department | New Fire Station | 38.00 | 9.90 | 47.90 | \$ - |
| 7065 | Town of Leray | Sewer District No 4 | 36.00 | 11.40 | 47.40 | \$ - |
| 5536 | Town of Hounsfield | Town of Hounsfield Water District No 5 | 32.00 | 15.20 | 47.20 | \$ - |
| 5830 | Town of LeRay | Taylor Road Project | 31.00 | 15.90 | 46.90 | \$ - |
| 5544 | Franklin County Soil and Water Conservation District | Rain Garden Burke | 33.00 | 6.10 | 39.10 | \$ - |
| 7083 | Lewis County | New County Office Building | 32.00 | 3.00 | 35.00 | \$ - |

EMPIRE STATE DEVELOPMENT

| | | | | | | |
|------|-------------------------------------|---|-------|-------|-------|-----------------|
| 8466 | C Speed | C Speed Advanced Technology Manufacturing Center in Potsdam NY | 60.00 | 19.50 | 79.50 | \$ 1,350,000.00 |
| 6097 | Bombardier Mass Transit Corporation | Omega facility expansion | 59.00 | 17.47 | 76.47 | \$ 2,500,000.00 |
| 8114 | North Country Pastured, LLC | Poultry MPU | 55.00 | 18.99 | 73.99 | \$ 130,000.00 |
| 3285 | MAS Associates, Inc | High Speed Fiber Placement and Rapid Curing Process for Composite MFG | 61.00 | 12.15 | 73.15 | \$ - |
| 6092 | Composite Systems Technologies | Advanced Composite Manufacturing | 58.00 | 12.91 | 70.91 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|---|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5206 | The Krog Corporation | Krog & Hart Hotel | 54.50 | 15.19 | 69.69 | \$ 2,250,000.00 |
| 7703 | Trudeau Institue | Enhancing Biosciences in New York | 51.50 | 16.71 | 68.21 | \$ 1,200,000.00 |
| 5993 | Village of Canton | Multimodal Transportation Betterment Project | 51.00 | 15.19 | 66.19 | \$ - |
| 2031 | Village of Gouverneur | Gouverneur Water Service to Kinney Drug Distribution Center | 50.50 | 14.43 | 64.93 | \$ - |
| 2045 | North Country Cultural Center of the Arts | Strand Theater | 45.00 | 19.75 | 64.75 | \$ - |
| 6436 | Bonnie Castle Downs, Inc. | Bonnie Castle Downs & Casino | 52.00 | 12.15 | 64.15 | \$ - |
| 5617 | Town of Indian Lake | Indian Lake Reservation | 50.00 | 12.91 | 62.91 | \$ - |
| 7353 | Hamilton County | Broadband | 47.00 | 15.19 | 62.19 | \$ 472,000.00 |
| 7679 | Development Authority of the North Country | Community Rental Housing Program | 43.00 | 18.99 | 61.99 | \$ 4,000,000.00 |
| 7167 | Essex County | Cleaner Greener Communities Regional Sustainability Plan | 46.00 | 15.19 | 61.19 | \$ - |
| 2281 | St. Lawrence County IDA | Newton Falls Rail Rehabilitation | 45.00 | 15.95 | 60.95 | \$ 9,972,000.00 |
| 7359 | Ogdensburg Bridge and Port Authority | Port of Ogdensburg Access Road | 46.00 | 12.91 | 58.91 | \$ 450,000.00 |
| 5109 | St. Lawrence County IDA - bridge | Clearwater Paper | 41.00 | 15.95 | 56.95 | \$ - |
| 5856 | North Country Workforce Partnership Inc | Advanced Mfg Institute | 44.00 | 9.87 | 53.87 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|---|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8249 | Slic Network Solutions | Broadband | 39.00 | 13.67 | 52.67 | \$ 596,000.00 |
| 6288 | Development Authority of the North Country | Broadband | 41.00 | 10.63 | 51.63 | \$ 250,000.00 |
| 8797 | Florelle Tissue | Florelle Tissue Workforce Training | 34.00 | 17.47 | 51.47 | \$ 25,000.00 |
| 6588 | Curran Renewable Energy LLC | Curran Renewable Furnace Project | 40.00 | 11.39 | 51.39 | \$ - |
| 7658 | Adirondack Economic Development Council | Community Transformative Tourism Fund | 33.00 | 16.71 | 49.71 | \$ - |
| 4270 | Lewis County Development Corporation | Lyons Falls Mill Site Redevelopment | 41.00 | 7.59 | 48.59 | \$ 330,000.00 |
| 6355 | Watertown International Airport | Airport Business Center | 37.00 | 11.39 | 48.39 | \$ 1,500,000.00 |
| 7950 | Scott D. Paschke /Active Motif | | 36.00 | 10.63 | 46.63 | \$ - |
| 6858 | Village of Speculator | Route 8 Collection System | 35.00 | 11.39 | 46.39 | \$ - |
| 5562 | Adirondack North Country Association, Inc. | ADK North Country Brand | 29.50 | 16.71 | 46.21 | \$ - |
| 7822 | Saranac Lake Area Chamber of Commerce | Bio-Cluster Marketing Website | 37.00 | 9.11 | 46.11 | \$ - |
| 5814 | Michael P Oconnor | O'Connor Automotive | 37.50 | 8.35 | 45.85 | \$ - |
| 4463 | Natural History Museum of the Adirondacks | Demonstration Community Maple Sugar Program | 27.00 | 18.23 | 45.23 | \$ - |
| 8152 | Husband Properties, LLC aka Kayak Shack | Mosquito Flats | 35.00 | 7.59 | 42.59 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 8235 | Homeward Bound USA | Saranac Lake Veterans Project | 23.00 | 18.23 | 41.23 | \$ - |
| 8423 | Town of Madrid | Madrid Dam Hydropower | 24.00 | 16.71 | 40.71 | \$ - |
| 8396 | ORDA | Olympic Sports Complex Revitalization Phase 2 | 26.00 | 13.67 | 39.67 | \$ - |
| 4384 | North Country Artists' Guild | Screen on the Square | 25.00 | 13.67 | 38.67 | \$ - |
| 8409 | ORDA | Olympic Sports Complex Revitalization Phase 3 | 27.00 | 11.39 | 38.39 | \$ - |
| 8183 | Clinton County | Plattsburgh Demolition | 25.00 | 12.91 | 37.91 | \$ - |
| 3385 | The Village of Potsdam | Arts Microenterprise Project | 20.00 | 16.71 | 36.71 | \$ - |
| 5210 | Claxton Hepburn Medical Center | ClaxtonHepburn Power Plant Project | 17.00 | 18.23 | 35.23 | \$ - |
| 6570 | Natural History Museum of the Adirondacks | 2 The Wild Walk An Important New Tourist Attraction in the North Country | 23.00 | 12.15 | 35.15 | \$ - |
| 8192 | Whiteface Mountain Ski Center | Snowmaking | 22.00 | 12.91 | 34.91 | \$ - |
| 8346 | ORDA | Phase 1 of the Olympic Jumping Complex Revitalization | 20.00 | 14.43 | 34.43 | \$ - |
| 7764 | Roth Industries, Inc. | Computer Training | 22.00 | 12.15 | 34.15 | \$ - |
| 7766 | Alcoa, Inc. | Assessment of Current Mfg Processes | 23.00 | 10.63 | 33.63 | \$ - |
| 7766 | Alcoa, Inc. | Smelting, Casting Automation | 23.00 | 10.63 | 33.63 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 4255 | OBPA | Proctor Avenue Redevelopment - sewer system expansion | 25.00 | 8.35 | 33.35 | \$ - |
| 8375 | Dr. Richard Partch | North Country Air | 21.00 | 12.15 | 33.15 | \$ - |
| 4774 | SkiFrance Normandie Corporation | Lodging Expansion | 23.00 | 9.87 | 32.87 | \$ - |
| 5295 | BDC Massena | Massena Industrial Park Rail Siding | 19.00 | 13.67 | 32.67 | \$ - |
| 8334 | ORDA | Olympic Sports Complex Revitalization Phase 1 | 20.00 | 11.39 | 31.39 | \$ - |
| 8233 | St. Joseph's Rehab Center | St. Joseph's Veteran's Project | 15.00 | 15.18 | 30.18 | \$ - |
| 8120 | Ansen Corporation | Clarkson Internship | 18.00 | 12.15 | 30.15 | \$ - |
| 5303 | Village of Heuvelton | Village of Heuvelton Wastewater | 17.00 | 12.91 | 29.91 | \$ - |
| 8325 | Husband Properties, LLC | Lake Champlain Winery and Inn | 21.00 | 7.59 | 28.59 | \$ - |
| 6106 | City of Watertown | Municipal Arena Upgrade | 13.00 | 12.91 | 25.91 | \$ - |
| 7174 | New York Logger Training Inc. | WQeb based Logger Training | 25.00 | 0.76 | 25.76 | \$ - |
| 8600 | ORDA | Phase 2 of the Olympic Jumping complex Revitalization | 11.00 | 12.91 | 23.91 | \$ - |
| 6945 | Natural History Museum of the Adirondacks | CEEM Community Energy Efficiency Management for Adirondack Communities | 12.00 | 11.39 | 23.39 | \$ - |
| 5594 | Gilbert James Jones | Waterfront Hotel | 9.00 | 13.67 | 22.67 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 6971 | Town of Elizabethtown | Wastewater Treatment Plant and Collection System Improvements | 9.00 | 12.91 | 21.91 | \$ - |
| 7841 | OBPA | Conventional Hangar Renovation | 10.00 | 11.39 | 21.39 | \$ - |
| 7863 | OBPA | Ogdensburg 10 Bay THangar | 10.00 | 11.39 | 21.39 | \$ - |
| 7882 | Town of North Elba | Lake Placid 5 THangar | 10.00 | 11.39 | 21.39 | \$ - |
| 7885 | Village of Potsdam | Potsdam Hangar Renovation | 10.00 | 11.39 | 21.39 | \$ - |
| 7894 | Town of Massena | Massena 10 THangar | 10.00 | 11.39 | 21.39 | \$ - |
| 8240 | Town of Massena | Massena Hangar Ren | 10.00 | 11.39 | 21.39 | \$ - |
| 8577 | Electrical Joint & Training Committee of waterttown New York | Ejatc Wind Equipment | 7.00 | 13.97 | 20.97 | \$ - |
| 7901 | Dustin J. Hite | Dustin Hite | 12.00 | 8.35 | 20.35 | \$ - |
| 7305 | Mohawk Advanced Synfuels, LLC | Mohaw Synfuels | 8.00 | 12.15 | 20.15 | \$ - |
| 4701 | PRIDE of Ticonderoga, Inc. | Reconstruction of the 18th Century French Sawmill | 10.00 | 9.11 | 19.11 | \$ - |
| 8730 | Paul Smith's College of Arts and Sciences | Reinventing Adirondack Jobs Through The VIC Entrepreneurial Center | 5.00 | 12.91 | 17.91 | \$ - |
| 5298 | ELECTRICAL JOINT APPRENTICESHIP & TRAINING COMMITTEE OF WATERTOWN NY. | Electrical JATC equipment | 4.00 | 13.67 | 17.67 | \$ - |
| 6942 | Natural History Musuem of the Adirondacks | 3 Community Biomass Heat Project | 9.00 | 8.35 | 17.35 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7657 | ELECTRICAL JOINT APPRENTICESHIP & TRAINING COMMITTEE OF WATERTOWN NEW YORK | EJATC Construction | 5.00 | 11.39 | 16.39 | \$ - |
| 5013 | North Country Children's Clinic, Inc. | North Country Health Care | 8.00 | 8.35 | 16.35 | \$ - |
| 5549 | Town of Canton | Multimodal Transportation Enhancement Project | 6.00 | 9.87 | 15.87 | \$ - |
| 8669 | Jeanne d'Arc Inc | cjdanygrant1 | 8.00 | 6.83 | 14.83 | \$ - |
| 6903 | Potsdam Building Blocks Day Care, Inc. | GROW WITH US | 10.00 | 4.55 | 14.55 | \$ - |
| 6109 | St. Lawrence County IDA | Light Industrial Park, Canton | — | 12.91 | 12.91 | \$ - |
| 5281 | ELECTRICAL JOINT APPRENTICESHIP & TRAINING COMMITTEE OF WATERTOWN NEW YORK | IBEW Local 910 Training | 4.00 | 8.35 | 12.35 | \$ - |
| 5509 | Adirondack Community Action Programs, Inc. | ACAP Inc | 4.00 | 0.00 | 4.00 | \$ - |

ESD EXCELSIOR TAX CREDITS

| | | | | | | |
|------|--------------------------------|--|-------|-------|-------|---------------|
| 8466 | C Speed | C Speed Advanced Technology Manufacturing Center in Potsdam NY | 60.00 | 19.50 | 79.50 | \$ 450,000.00 |
| 7979 | ReEnergy Black River LLC | Black River Generation Facility | 59.50 | 18.99 | 78.49 | \$ - |
| 2950 | MetalCraft Marine U.S. Inc. | Cape Vincent Expansion | 63.00 | 12.91 | 75.91 | \$ 400,000.00 |
| 6092 | Composite Systems Technologies | Advanced Composites Manufacturing | 53.00 | 12.91 | 65.91 | \$ 400,000.00 |

HOMES AND COMMUNITY RENEWAL: LOW INCOME HOUSING TRUST FUND PROGRAM

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------------------|---------------|--------------|-------------------------------------|-------------|-----------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 2774/20116212 | COR Watertown Company, LLC | Beaver Meadow | 23.00 | 18.23 | 41.23 | \$ 2,400,000.00 |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

| | | | | | | |
|----------|---|--|-------|---|-------|------|
| 20113046 | Friends of the North Country, Inc. | Franklin County Access 2011 | 74.00 | L | 74.00 | \$ - |
| 20113044 | Friends of the North Country, Inc. | Clinton County Access 2011 | 71.00 | | 71.00 | \$ - |
| 20113389 | Housing Assistance Program of Essex County, Inc. | 2011 Essex County Access to Home Program | 71.00 | | 71.00 | \$ - |
| 20113045 | Friends of the North Country, Inc. | Essex County Access 2011 | 69.00 | | 69.00 | \$ - |
| 20113092 | St. Lawrence County Community Development Program, Inc. | Access to Home III | 68.00 | | 68.00 | \$ - |
| 20113122 | City of Ogdensburg | Ogdensburg Access to Home 2011 | 61.00 | | 61.00 | \$ - |
| 20113018 | St. Lawrence County Housing Council, Inc. | NCHC Accessibility Program 2011 | 59.00 | | 59.00 | \$ - |
| 20113413 | Community Action Planning Council of Jefferson County, Inc. | CAPC Access to Home Project | 57.00 | | 57.00 | \$ - |
| 20113377 | Snow Belt Housing Company, Inc. | Snow Belt Access to Home 2011 | 51.00 | | 51.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: AFFORDABLE HOUSING CORPORATION PROGRAM

| | | | | | | |
|-------|--------------------------|----------------------------|----------|---------------|--|---------------|
| 11L45 | Habitat for Humanity NYS | HFH-NYS 2011 | Eligible | M/H/H/M/M/H/H | | \$ 900,000.00 |
| 7L41 | Village of Gouverneur | 2011 Housing Rehab Program | Eligible | H | | \$ 136,800.00 |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|-------------------------------------|--------------------------------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 7L42 | Village of Massena | Neighborhood Stabilization Program | Eligible | L | | \$ 184,800.00 |
| 7L53 | Neighbors of Watertown | Jefferson County 1st Time Homebuyer | Eligible | M | | \$ 300,000.00 |
| 7L55 | Frontier Housing | AHC 2011 HIP | Eligible | M | | \$ 300,000.00 |
| 7L60 | St. Lawrence County Housing Council | 2011 SLCHC HIP | Eligible | M | | \$ 300,000.00 |
| 7L65 | Adirondack Community Housing Trust | Adirondack Com. Hsg. Trust Homebuyer | Eligible | M/L/H | | \$ 300,000.00 |
| 7L66 | Housing Asst. Prog. Of Essex Co. | Homebuyer Program | Eligible | H | | \$ 300,000.00 |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - ECONOMIC DEVELOPMENT

| | | | | | | |
|------|--------------------|-------------------|-------|-------|-------|---------------|
| 6135 | Village of Clayton | Krog & Hart Hotel | 41.00 | 18.23 | 59.23 | \$ 750,000.00 |
|------|--------------------|-------------------|-------|-------|-------|---------------|

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - MICROENTERPRISE

| | | | | | | |
|------|-------------------------|--|-------|-------|-------|---------------|
| 3385 | Village of Potsdam | Potsdam Microenterprise Program | 56.00 | 16.71 | 72.71 | \$ 100,000.00 |
| 6606 | Village of Tupper Lake | Tupper Lake Microenterprise Assistance Program | 54.00 | 15.95 | 69.95 | \$ 200,000.00 |
| 3513 | Village of Rouses Point | Rouses Point Microenterprise Program | 50.00 | 13.67 | 63.67 | \$ 200,000.00 |
| 6327 | Town of Malone | Malone Microenterprise Assistance Program | 46.00 | 10.63 | 56.63 | \$ 200,000.00 |
| 6080 | Town of Plattsburgh | Plattsburgh Microenterprise Assistance Program | 38.00 | 17.47 | 55.47 | \$ 200,000.00 |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|-----------------|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 2554 | Hamilton County | Hamilton County Microenterprise Assistance Program | 43.00 | 8.35 | 51.35 | \$ 200,000.00 |
| 4171 | Lewis County | Lewis County Microenterprise Program | 30.00 | 9.11 | 39.11 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOME OWNERSHIP

| | | | | | | |
|--------------|---------------------|---|--------|---|--------|---------------|
| 1106HO107-11 | St. Lawrence County | St. Lawrence County Homeownership Program | 541.00 | H | 541.00 | \$ 750,000.00 |
| 250HO101-11 | Clinton County | Clinton County Homeownership Program | 268.00 | | 268.00 | \$ - |
| 382HO100-11 | Essex County | Essex County Homeownership Program | 259.00 | | 259.00 | \$ - |
| 636HO121-11 | Lewis County | Lewis County Homeownership Program | 256.00 | | 256.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOUSING REHAB

| | | | | | | |
|-------------|--------------------|---|--------|---|--------|---------------|
| 581HR45-11 | Jefferson County | Jefferson County Housing Rehabilitation Program | 400.00 | M | 400.00 | \$ 600,000.00 |
| 836HR66-11 | City of Ogdensburg | City of Ogdensburg Housing Rehabilitation Program | 365.00 | | 365.00 | \$ - |
| 1257HR93-11 | Town of Willsboro | Town of Willsboro Housing Rehabilitation Program | 347.00 | M | 347.00 | \$ 400,000.00 |
| 636HR88-11 | Lewis County | Lewis County Housing Rehabilitation Program | 345.00 | M | 345.00 | \$ 428,560.00 |
| 1207HR57-11 | City of Watertown | City of Watertown Housing Rehabilitation Program | 342.00 | H | 342.00 | \$ 400,000.00 |
| 634HR119-11 | Town of Lewis | Town of Lewis Housing Rehabilitation Program | 338.00 | M | 338.00 | \$ 400,000.00 |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 185HR55-11 | Village of Carthage | Village of Carthage Twin Villages Housing Rehabilitation Program (Owner-Occupied homes and rental properties in the Village of | 337.00 | M | 337.00 | \$ 400,000.00 |
| 946HR92-11 | Town of Potsdam | Town of Potsdam Housing Rehabilitation Program | 331.00 | L | 331.00 | \$ 400,000.00 |
| 216HR10-11 | Town of Chateaugay | Town of Chateaugay Housing Rehabilitation Program | 308.00 | M | 308.00 | \$ 400,000.00 |
| 711HR54-11 | Village of Massena | Village of Massena Healthy Community Initiative Housing Rehabilitation Project | 296.00 | | 296.00 | \$ - |
| 233HR126-11 | Town of Chesterfield | Town of Chesterfield Housing Rehabilitation Program | 292.00 | | 292.00 | \$ - |
| 741HR70-11 | Town of Minerva | Town of Minerva Housing Rehabilitation Program | 289.00 | | 289.00 | \$ - |
| 579HR71-11 | Town of Jay | Town of Jay Housing Rehabilitation Program | 285.00 | | 285.00 | \$ - |
| 1106HR109-11 | St. Lawrence County on behalf of Village of Norwood | St. Lawrence County, V. Norwood Housing Rehabilitation Program | 283.00 | | 283.00 | \$ - |
| 1152HR19-11 | Village of Tupper Lake | Village of Tupper Lake Housing Rehabilitation Program - Phase I | 278.00 | | 278.00 | \$ - |
| 413HR3-11 | Town of Fowler | Town of Fowler Housing Rehabilitation Project | 271.00 | | 271.00 | \$ - |
| 947HR82-11 | Village of Potsdam | Village of Potsdam Housing Rehabilitation Program | 265.00 | | 265.00 | \$ - |
| 1106HR108-11 | St. Lawrence County on behalf of Town of Rossie | St. Lawrence County- Town of Rossie Housing Rehabilitation Program | 259.00 | | 259.00 | \$ - |
| 107HR24-11 | Town of Black Brook | Town of Black Brook Housing Rehabilitation Program | 241.00 | | 241.00 | \$ - |
| 689HR152-11 | Town of Malone | Town of Malone Housing Rehabilitation Program | 241.00 | | 241.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|------------------------|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 418HR25-11 | Town of Franklin | Town of Franklin Housing Rehabilitation Program | 240.00 | | 240.00 | \$ - |
| 90HR23-11 | Town of Belmont | Town of Belmont Housing Rehabilitation Program | 238.00 | | 238.00 | \$ - |
| 1139HR44-11 | Town of Ticonderoga | Town of Ticonderoga Moses Circle Senior Apartments Rehabilitation Project | 224.00 | | 224.00 | \$ - |
| 142HR9-11 | Town of Burke | Town of Burke Housing Rehabilitation Program | 219.00 | | 219.00 | \$ - |
| 408HR81-11 | Town of Fort Covington | Town of Fort Covington Housing Rehabilitation Program | 202.00 | | 202.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC FACILITY

| | | | | | | |
|------------|-----------------------|--------------------------------------|--------|---|--------|------|
| 137PF15-11 | Village of Brownville | Village of Brownville Senior Daycare | 290.00 | L | 290.00 | \$ - |
|------------|-----------------------|--------------------------------------|--------|---|--------|------|

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (SEWAR)

| | | | | | | |
|-------------|---------------------|---|--------|---|--------|---------------|
| 902PR59-11 | Town of Peru | Town of Peru South Acres Wastewater Improvement Project | 361.00 | M | 361.00 | \$ 600,000.00 |
| 1139PR73-11 | Town of Ticonderoga | Town of Ticonderoga John Street Sewer Improvements | 252.00 | H | 252.00 | \$ 598,575.00 |
| 927PR46-11 | City of Plattsburgh | City of Plattsburgh St Charles Street Improvement Project | 176.00 | | 176.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (WATER)

| | | | | | | |
|-------------|-----------------------|--|--------|---|--------|---------------|
| 465PW56-11 | Village of Gouverneur | Village and Town of Gouverneur Water Distribution Improvements | 282.00 | H | 282.00 | \$ 900,000.00 |
| 937PW116-11 | Village of Port Henry | Village of Port Henry Water System Improvements | 258.00 | H | 258.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|--|--|--|--------------|--|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM | | | | | | |
| 20113102 | Village of Massena | Neighborhood Stabilization Program | 91.00 | M | 91.00 | \$ 311,600.00 |
| 20113118 | Neighbors of Watertown, Inc. | 2011 Downtown Apartments Program | 91.00 | H | 91.00 | \$ 507,300.00 |
| 20113114 | Village of Gouverneur | Village of Gouverneur HOME Program | 90.00 | M | 90.00 | \$ 288,200.00 |
| 20113386 | Housing Assistance Program of Essex County, Inc. | 2011 Essex County Housing Rehabilitation Program | 83.00 | M | 83.00 | \$ 400,000.00 |
| 20113116 | North Country Affordable Housing, Inc. | Jefferson County Owner Occupied Rehab-PJ | 80.00 | | 80.00 | \$ - |
| 20113385 | Housing Assistance Program of Essex County, Inc. | 2011 HOMEbuyer Program Clinton County | 79.00 | M | 79.00 | \$ - |
| 20113169 | Snow Belt Housing Company, Inc. | Lewis County HOME 2011 | 77.00 | | 77.00 | \$ - |
| 20113383 | Housing Assistance Program of Essex County, Inc. | 2011 HOMEbuyer Program Essex County | 74.00 | | 74.00 | \$ - |
| 20113104 | Franklin County Community Housing Council, Inc. | FCCHC HOMEownership Program | 73.00 | | 73.00 | \$ - |
| 20113124 | Village of Tupper Lake | 2011 Housing Improvement Program | 72.00 | | 72.00 | \$ - |
| 20113093 | RPC Of Clinton County, Inc | RPC-HOME 2011 | 71.00 | | 71.00 | \$ - |
| 20113163 | County of Hamilton | 2011 Rural HOMEs Revitalization | 70.00 | | 70.00 | \$ - |
| 20113187 | City of Ogdensburg | HOME-AHC Home Improvement Program | 70.00 | | 70.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|---|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113061 | Hunter Foundation | Mountaintop Manufactured HOME Replacement Program | 66.00 | | 66.00 | \$ - |
| 20113040 | Town of Plattsburgh | Town of Plattsburgh Low Income Housing Rehab | 59.00 | | 59.00 | \$ - |
| 20113097 | Friends of the North Country, Inc. | Franklin County Housing Rehabilitation 2011 | 58.00 | | 58.00 | \$ - |
| 20113096 | Friends of the North Country, Inc. | Clinton County Housing Rehabilitation 2011 | 56.00 | | 56.00 | \$ - |
| 20113199 | Friends of the North Country, Inc. | Essex County Housing Rehabilitation 2011 | 56.00 | | 56.00 | \$ - |
| 20113020 | St Lawrence County Housing Council, Inc. | NCHC HOME Repair Program 2011 | 49.00 | | 49.00 | \$ - |
| 20113019 | St Lawrence County Housing Council, Inc. | NCHC HOMEbuyer Assistance Program | 47.00 | | 47.00 | \$ - |
| 20113225 | New York State Rural Housing Coalition | NYS Rural Housing Coalition Rental Rehab Program | 46.00 | | 46.00 | \$ - |
| 20113048 | Town of Westville | Town of Westville Rehab Program | 27.00 | | 27.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

| | | | | | | |
|----------|--|---|-------|--|-------|------|
| 20113084 | Cape Vincent Improvement League | Cape Vincent 2011 NYMS Program | 69.00 | | 69.00 | \$ - |
| 20113317 | City of Plattsburgh Community Development Office | Downtown Plattsburgh Renaissance Project Phase II | 68.00 | | 68.00 | \$ - |
| 20113170 | Pride of Ticonderoga, Inc. | Village of Keeseville 2011 | 66.00 | | 66.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--|--|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113364 | Village of Saranac Lake | Village of Saranac Lake Main Street Program 2011 | 65.00 | | 65.00 | \$ - |
| 20113390 | Snow Belt Housing Company, Inc. | Lowville 2011 Main Street Program | 65.00 | | 65.00 | \$ - |
| 20113254 | Business Development Corporation for a Greater Massena (BDC) | Greater Massena NY Main Street Program | 61.00 | | 61.00 | \$ - |
| 20113201 | Friends of the North Country, Inc. | Rouses Point 2011 | 50.00 | | 50.00 | \$ - |
| 20113330 | Town of DeKalb | DeKalb Junction Main Street Restoration | 39.00 | | 39.00 | \$ - |

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

| | | | | | | |
|----------|--|---|-------|---|-------|--------------|
| 20113022 | Frontier Housing Corporation | Frontier Housing Corporation-RESTORE 2011 | 86.00 | M | 86.00 | \$ 75,000.00 |
| 20113036 | RPC Of Clinton County, Inc | RPC- RESTORE 2011 | 85.00 | M | 85.00 | \$ 50,000.00 |
| 20113388 | Housing Assistance Program of Essex County, Inc. | 2011 Essex County RESTORE Program | 80.00 | H | 80.00 | \$ - |
| 20113031 | Snow Belt Housing Company, Inc. | Lewis County RESTORE 2011 | 78.00 | H | 78.00 | \$ - |
| 20113007 | Pride of Ticonderoga, Inc. | Ticonderoga RESTORE 2011 | 76.00 | | 76.00 | \$ - |
| 20113123 | City of Ogdensburg | Ogdensburg Emergency Repair Program 2011 | 65.00 | | 65.00 | \$ - |
| 20113094 | St Lawrence County Community Development Program, Inc. | St. Lawrence County RESTORE 2011 Program | 61.00 | | 61.00 | \$ - |
| 20113078 | Lewis County Opportunities | Lewis County Opportunities-RESTORE 2011 | 49.00 | | 49.00 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---|-----------------------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 20113057 | Central Adirondack Partnership for the 21st Century | CAP-21 Neighbor To Neighbor | 36.00 | | 36.00 | \$ - |

NEW YORK STATE ENERGY RESEARCH AND DEVELOPMENT AUTHORITY: CLEANER GREENER COMMUNITIES PROGRAM

| | | | | | | |
|------|--------------|--|-------|-------|-------|-----------------|
| 7167 | Essex County | Cleaner Greener Communities Regional Sustainability Planning Program | 62.00 | 16.00 | 78.00 | \$ 1,000,000.00 |
|------|--------------|--|-------|-------|-------|-----------------|

NEW YORK POWER AUTHORITY: RECHARGE NEW YORK

| | | | | | | |
|-------|--------------------------------|-----|-------|-------|-------|---------|
| 3757 | Corning, Inc. | N/A | 46.64 | 15.36 | 62.00 | 2260 kW |
| 8986 | International Paper | N/A | 45.11 | 16.69 | 61.80 | 7816 kW |
| 9194 | Reynolds Metals Company | N/A | 43.98 | 16.39 | 60.37 | 4250kW |
| 4056 | Samaritan Medical Center | N/A | 44.86 | 15.36 | 60.22 | 646 kW |
| 5210 | Claxton Hepburn Medical Center | N/A | 49.53 | 10.22 | 59.75 | 166 kW |
| 10029 | Canton Potsdam Hospital | N/A | 47.89 | 11.25 | 59.14 | 400 kW |
| 9953 | Kraft Foods Global, Inc. | N/A | 41.19 | 16.69 | 57.87 | 2476 kW |
| 9076 | Samaritan Keep Nursing Home | N/A | 42.45 | 15.36 | 57.81 | 210 kW |
| 5432 | Adirondack Medical Center | N/A | 46.40 | 10.22 | 56.62 | 286 kW |
| 5507 | Edward John Noble Hospital | N/A | 44.94 | 11.25 | 56.19 | 196 kW |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|--------------------------------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 9340 | St. Lawrence University | N/A | 44.75 | 11.25 | 56.00 | 876 kW |
| 4059 | Clarkson University | N/A | 45.40 | 10.22 | 55.62 | 1466kW |
| 10179 | Trudeau Institute | N/A | 38.43 | 16.69 | 55.12 | 176 kW |
| 9583 | Great Lakes Cheese of New York, Inc. | N/A | 37.26 | 16.69 | 53.95 | 950 kW |
| 5289 | Omniafiltra, LLC | N/A | 40.13 | 13.30 | 53.43 | 710 kW |
| 4007 | Renzi Bros., Inc. | N/A | 42.99 | 10.22 | 53.21 | 226 kW |
| 9093 | Climax Manufacturing Co. | N/A | 41.44 | 9.19 | 50.64 | 250 kW |
| 9764 | FiberMark North America, Inc. | N/A | 40.23 | 10.22 | 50.45 | 730 kW |
| 9286 | Interface Solutions, Inc. | N/A | 41.10 | 9.19 | 50.29 | 1046 kW |
| 7419 | Qubica AMF Bowling | N/A | 43.09 | 7.14 | 50.23 | 476 kW |
| 5748 | Climax Paperboard Inc. | N/A | 36.68 | 13.30 | 49.99 | 2426 kW |
| 9637 | Inteplast Group Ltd | N/A | 40.08 | 9.71 | 49.79 | 656 kW |
| 7037 | NYCO Minerals Inc | N/A | 41.36 | 8.16 | 49.53 | 1400 kW |
| 11464 | Pall Corporation | N/A | 39.51 | 9.71 | 49.21 | 1770 kW |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|---------------------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 5443 | Agrimark, Inc. | N/A | 32.68 | 16.39 | 49.06 | 696 kW |
| 8107 | Ward Lumber Company, Inc. | N/A | 32.25 | 16.69 | 48.94 | 416 kW |
| 5665 | Stature Electric, Inc. | N/A | 37.34 | 10.22 | 47.56 | 266 kW |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECT

| | | | | | | |
|------|---|----------------------------|-------|-------|-------|---------------|
| 2045 | North Country Cultural Center of the Arts | Strand Theatre Restoration | 52.50 | 19.75 | 72.25 | \$ 397,000.00 |
| 2022 | Constable Hall Association, Inc. | Constable Hall Restoration | 40.50 | 12.91 | 53.41 | \$ 21,668.00 |
| 4167 | City of Watertown | Flower Library | 50.00 | 0.00 | 50.00 | \$ - |
| 2086 | Sagamore Institute of the Adirondacks | Great Camp Roofing | 39.00 | 9.87 | 48.87 | \$ - |
| 2379 | Town of Willsboro | Adsit Cabin Historic Site | 40.50 | 3.80 | 44.30 | \$ - |
| 4384 | North Country Artists' Guild | Screen on the Square | 30.50 | 13.67 | 44.17 | \$ - |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - PLANNING PROJECTS

| | | | | | | |
|------|------------------------------------|---|-------|-------|-------|--------------|
| 4268 | Lewis County Historical Society | General Walter Martin Mansion Restoration | 54.50 | 11.39 | 65.89 | \$ 18,750.00 |
| 4430 | Fort Ticonderoga Association, Inc. | Planning | 51.50 | 12.15 | 63.65 | \$ 20,320.00 |
| 3784 | Ogdensburg Public Library | Master Plan | 40.50 | 7.59 | 48.09 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------|--------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - ACQUISITION PROJECTS

| | | | | | | |
|------|--------------------|--------------------------|-------|-------|-------|--------------|
| 2005 | Town of Wilmington | Village Park Acquisition | 53.63 | 15.95 | 69.57 | \$ 48,900.00 |
|------|--------------------|--------------------------|-------|-------|-------|--------------|

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

| | | | | | | |
|------|---|---|-------|-------|-------|---------------|
| 5531 | Village of Philadelphia | Gateway Island Park | 54.00 | 12.15 | 66.15 | \$ 351,000.00 |
| 6867 | Town of Caroga | Irving Pond Gateway Trail Improvement | 52.65 | 13.03 | 65.68 | \$ - |
| 5350 | Friends of Higley Flow State Park, Inc. | Higley Trails Lodge | 52.00 | 12.15 | 64.15 | \$ 60,000.00 |
| 2328 | Town of Jay | Grove Park Improvement | 52.46 | 9.87 | 62.33 | \$ - |
| 3408 | Town of Moriah | Bulwagga Bay Campground Shoreline Stabilization | 53.25 | 6.88 | 60.08 | \$ - |
| 2548 | Village of Potsdam | Sandstoner Skatepark | 50.00 | 9.11 | 59.11 | \$ - |
| 2028 | Town of Lewis | Milholland Park Rehabilitation | 48.38 | 9.87 | 58.25 | \$ - |
| 3618 | Fort La Presentation Company | The Abbes Trail | 45.00 | 8.35 | 53.35 | \$ - |
| 1997 | Town of Willsboro | Recreation Park Development | 38.50 | 12.91 | 51.41 | \$ - |
| 6310 | Town of Waddington | Leishman Park | 35.50 | 15.19 | 50.69 | \$ - |
| 4213 | Village of Copenhagen | Deer River Park | 40.00 | 10.63 | 50.63 | \$ - |

2011 CFA Projects

NORTH COUNTRY

| Indicates Priority Project | | | | | | |
|----------------------------|----------------------|---------------------------|--------------|-------------------------------------|-------------|---------------|
| CFA Number | Applicant Name | Project Name | Agency Score | Regional Council Score (Normalized) | Final Score | Amount Funded |
| 3441 | Town of Clayton | NYS ParksADA Pool Lift | 38.00 | 11.39 | 49.39 | \$ - |
| 6591 | Village of Champlain | playground | 35.00 | 13.67 | 48.67 | \$ - |
| 4221 | Town of Martinsburg | Whitaker Park Trail | 35.50 | 7.59 | 43.09 | \$ - |
| 3888 | Village of Clayton | Clayton Wooden Playground | 27.50 | 9.87 | 37.37 | \$ - |

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - PLANNING PROJECT

| | | | | | | |
|------|----------------------------|---|-------|------|-------|------|
| 4701 | PRIDE of Ticonderoga, Inc. | Reconstruction of the 18th Century French Sawmill | 34.00 | 9.11 | 43.11 | \$ - |
|------|----------------------------|---|-------|------|-------|------|