

New York City

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

NEW YORK CITY REGIONAL COUNCIL
Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The Plan’s vision is concise and formalizes the region's efforts to retain its global economic powerhouse standing by maximizing the strengths of the region and improving quality of life. The Plan sets forth a vision of strong public and private partnerships and investments that address issues such as modernization of aging infrastructure and recapture of lost valuable land assets, reduction of barriers to business development, expanded support for entrepreneurs and enhances human capital to achieve a more diverse, highly qualified, fairly compensated workforce.

Strengths:

- The Plan does a solid job of prioritizing projects that have a catalytic effect.

Weaknesses:

- None noted

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

The Council held six Council meetings and eight work group meetings throughout the five boroughs. Details of the meetings were advertised, posted to the council website and direct outreach was conducted by the local elected officials.

Strengths:

- Process was citywide and public input was encouraged.

Weaknesses:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

Discussion/Comments:

The structure of the Plan's strategy section is linear, logical and distributed across all five boroughs. The vision and strategies are linked to Priority Projects and each project offered impressive job creation estimates which reflect the sheer magnitude and scale of the initiatives. The Co-Chairs noted at the presentation that because of NYC's size and resource base, it would be easy to discount their needs. At the presentation, the Co-Chairs noted that they were not seeking capital resources for all their projects; for one project, they were seeking expedited regulatory approval from regulatory entities.

Strengths:

- The Plan puts forth projects that address the needs in each of the five boroughs and clearly address all of the four pillar strategies.
- The Priority Projects are strategic investments for the redevelopment and transformation of distressed communities.
- The Plan shows strengths such as inter-regional collaboration and economic benefit, collaborative effort between academia and the public and private sector, creation of opportunities and support for small businesses and MWBEs and desire to enter into new markets.

Weaknesses:

- The Plan did not provide a clear linkage between projects and the need for human capital/workforce development, particularly for the needs of the unskilled and low-income population identified.
- Neither the Plan nor oral presentation specifically addressed the region's affordable housing challenges.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The Council commits to advancing the Plan’s strategies in a variety of ways, including shepherding specific projects to completion and advocating for long-term regulatory and policy reforms.

Strengths:

- The Council clearly identifies its role and the support it will provide to implement the strategies outlined in the Plan.
- Implementation guidelines are offered for each of the Plan’s priority projects.

Weaknesses:

- Of the eight priority projects proposed only two appear to have construction dates in 2012. Construction is not anticipated for the other projects until or after 2013.
- The majority of the projects proposed are large construction jobs that first require the development of plans, compliance with Federal, State and local regulatory requirements and the issuance of certifications and permits.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

The Plan identifies eight priority projects of which three appear not to be requesting State funding through the Regional Council process. The financial data in the Plan, while limited, demonstrates significant leveraging opportunities.

Strengths:

- The Plan identifies eight priority projects of which three appear not to be requesting State funding through the Regional Council process.
- The Plan notes significant leveraging from public, private and academia financial partnerships.

Weakness:

- Specific sources and uses of leveraged funds as well as the public funds already committed to priority projects are not clearly detailed in the Plan.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

The Evaluation measures are very comprehensive and reflective of the strategy and proposed projects.

Strengths:

- The Plan outlines credible and detailed performance measurements for each project proposed and commits to tracking and evaluating each project on the basis of meeting certain quantitative measures, including: direct and indirect job creation and retention targets; leverage of non state-funding; timeliness of performance; contribution to increased economic activity; and generation of tax revenues.

Weaknesses:

- The Plan did not provide an implementation plan for the data collection, analysis and monitoring of the performance measures.

2011 CFA Project Scores

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

DEPARTMENT OF LABOR: ON THE JOB TRAINING PROGRAM

3686	Americare, Inc.	Home Health Aide Certification Training	20.00	13.52	33.52	\$ -
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DEPARTMENT OF LABOR: UNEMPLOYED WORKER PROGRAM

3686	Americare, Inc.	Home Health Aide Certification Training	50.21	13.52	63.73	\$ 25,000.00
3825	Ocean Bay Community Development Corporation	Rockaway Community Health Worker Training Program	41.36	12.95	54.31	\$ 50,000.00
7704	Chinatown Manpower Project, Inc.	Chinatown Manpower Certified Nurse Aide Training Program	44.57	8.41	52.98	\$ 50,000.00
8239	Local Development Corporation of East New York	East Brooklyn Security	39.91	7.84	47.75	\$ -

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

4470	White Coffee Corporation	Manufacturing Efficiency Training	52.72	15.22	67.94	\$ 46,791.00
8479	Terence Cardinal Cooke Health Care Center	Management Development Training and Certified Nursing Assistant (CAN) Training	56.00	7.84	63.84	\$ 9,900.00
7818	Gay Men's Health Crisis, Inc.	Business Skills and Management Training	48.12	12.95	61.07	\$ 49,842.00
5751	Catholic Health Care System dba ArchCare	Electronic Medical Records training	52.75	7.27	60.03	\$ 10,880.00
4778	Parker Jewish Institute for Health Care & Rehabilitation	Certified Nurse Aide (CAN) Leadership Training	42.65	13.52	56.17	\$ 30,000.00

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5404	House of Hope New Beginnings Inc	Work It New York	44.79	4.44	49.23	\$ -
3686	Americare, Inc.	Home Health Aide Certification Training	34.50	13.52	48.02	\$ -
7068	Hope Community, Inc.	Worker Skills Upgrading	34.27	10.68	44.95	\$ -
8626	theater et al, Inc. dba The Chocolate Factory Theater	Employee Education	26.13	16.93	43.06	\$ -
5091	Coty Inc.	Coty Skill Upgrading	25.53	6.71	32.24	\$ -
8798	Azahar Haque dba AMA Housing	Project Real Estate	24.80	6.71	31.51	\$ -

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

6718	Office of the Borough President of Brooklyn	Brooklyn Waterfront Greenway	69.60	19.76	89.36	\$ 890,000.00
4048	City of New York	Freshkills Park East Park Development and Educational Outreach	68.00	20.00	88.00	\$ 850,000.00
3503	City of New York	Catalyst Reclaiming the Waterfront	69.60	14.65	84.25	\$ 520,000.00
4341	City of New York	Waterfront Planning Implementation	65.60	16.36	81.96	\$ 360,400.00
2520	City of New York	Hell Gate Pathway Phase III	65.60	14.09	79.69	\$ -
3535	City of New York	Bronx River Riparian and Estuary Riparian Restoration for Water Trails and Water Quality	59.20	20.00	79.20	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8461	City of New York	Brooklyn Bridge Park Greenway Segment	66.40	12.38	78.78	\$ -
3542	City of New York	WNYC Transmitter Park Phase II	62.40	10.68	73.08	\$ -
4125	City of New York	Development of Parkland at Beach 62nd Street and Thursby Avenue	62.40	7.84	70.24	\$ -
4034	City of New York	Waterfront Revitalization Planning for The Lagoon at Pelham Bay Park	57.60	11.25	68.85	\$ -
3539	City of New York	Greenbelt Natural Areas Assessment and Restoration	50.40	16.93	67.33	\$ -
3533	City of New York	Development of Regatta Park	50.00	15.79	65.79	\$ -
6132	City of New York	Harbor School Boat Basin	45.60	15.22	60.82	\$ -
8226	City of New York	Open Waters and Community Eco Dock Program	37.20	12.38	49.58	\$ -

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

4686	MTA Long Island Rail Road	Wheelpur Freight Intermodal Yard	80.00	14.65	94.65	\$ -
7129	Mohawk Adirondack & Northern RR Corp	Inspect Engineer Loadrate and Repair Culverts Bridges	80.00	7.71	87.71	\$ -

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

4686	MTA Long Island Rail Road	Wheelpur Freight Intermodal Yard	48.33	14.65	62.99	\$ -
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2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

7749	Prospect Park Alliance Inc	Lakeside in Prospect Park	68.00	16.36	84.36	\$ 2,287,000.00
6736	Solar One	Solar 2 Green Roof	65.00	17.49	82.49	\$ 229,000.00
7219	Hunts Point Terminal	Hunts Point Produce Market	61.00	20.00	81.00	\$ 1,000,000.00
2716	Research Foundation of CUNY on behalf of Queensborough Community College	Stormwater Management Permeable Pavement	68.00	12.38	80.38	\$ 1,000,000.00
6550	Long Island Jewish Medical Center	Cohen Children's Medical Center Green Roof	65.00	14.09	79.09	\$ 450,000.00
6568	Related	Hunters Point A and B	57.00	20.00	77.00	\$ 287,000.00
4155	New York City Department of Parks and Recreation	Taking New York City's Innovative Greenstreets and Green Roofs to the Next Level	65.00	11.82	76.82	\$ 1,125,000.00
8419	Related	30th and 10th	63.00	12.95	75.95	\$ -
8864	Marine Park Seaside Links	MPGC	55.00	12.95	67.95	\$ -
7373	Whole Foods Market Group Inc	Whole Foods Market Brooklyn	52.00	8.98	60.98	\$ -
5205	SIEDC	WWC Construction	31.00	14.65	45.65	\$ -

EMPIRE STATE DEVELOPMENT

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4543	Theatre for a New Audience, Inc.	New Home	76.00	19.76	95.76	\$ -
3911	Greater Jamaica Development Corporation	Airport Village RW	69.00	20.00	89.00	\$ -
7219	Hunts Point Terminal	Hunts Point Produce Market	68.00	20.00	88.00	\$ 5,000,000.00
7219	Hunts Point Terminal	Hunts Point Produce Market	68.00	20.00	88.00	\$ 20,000,000.00
3239	The Carnegie Hall	Studio Towers Renovation Project	69.00	15.79	84.79	\$ -
2522	Brooklyn EDC/Inland Paper Products	Inland Paper Products Corp Flexographic Press	70.00	12.38	82.38	\$ 250,000.00
2011	Sustainable South Bronx/Action Environmental	Action Environmental Optical Sorting System	69.00	11.25	80.25	\$ 250,000.00
3050	Greenpoint Manufacturing and Design Center LDC	Brooklyn Small Industry Center	59.00	19.20	78.20	\$ -
7465	CREATE LLC	Taystee Bakery	57.00	20.00	77.00	\$ 10,000,000.00
7839	Shiel Medical Laboratory, Inc.	Shiel	61.00	14.65	75.65	\$ -
6172	Lenox Hill Hospital	Lenox Hill Center for Comprehensive Care	61.00	14.09	75.09	\$ -
6691	Queens Economic Development Corporation	Entrepreneur Space	54.50	19.76	74.26	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2342	Intrepid Museum Foundation	Shuttle Enterprise Mission Intrepid Advancing New York	57.00	16.93	73.93	\$ -
4598	Freca Corporation	Fresca	57.00	12.38	69.38	\$ -
4127	Brooklyn Navy Yard Development Corporation	Green Manufacturing Center	49.00	20.00	69.00	\$ -
8460	NYC Seedstart LLC	Seedstart	47.00	20.00	67.00	\$ 550,000.00
7350	Deepwater Wind LLC	Deepwater Wind Green Zone	48.00	17.49	65.49	\$ -
6651	Mid Bronx Senior Citizens Council, Inc.	Mid Bronx Senior Citizens Council, Inc.	54.00	11.25	65.25	\$ -
8573	Center for Employment Opportunities (CEO)	CEO Landscape Maintenance and Lawn Care	51.00	14.09	65.09	\$ -
7749	Prospect Park Alliance Inc.	Lakeside in Prospect Park	48.00	16.36	64.36	\$ -
4536	God's Love We Deliver, Inc.	Building Expansion	52.00	11.82	63.82	\$ -
6141	City University of New York	Smart Energy Facilitator	46.00	17.49	63.49	\$ -
6518	EWVIDC	Wash Cut Bag	49.00	14.09	63.09	\$ -
2340	Pratt Institute	Brooklyn Innovation Corridor	48.00	14.65	62.65	\$ -
6765	Chamber of Commerce, Borough of Queens	Merchant Organizing Project	52.00	8.98	60.98	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7139	North Brooklyn Industrial Center	Cook St	42.00	18.63	60.63	\$ -
6736	CEC Stuyvesant Cove	Solar 2	42.00	17.49	59.49	\$ -
4381	Ram Cherukuri	NY Fragrance	46.00	11.25	57.25	\$ -
7058	EnergyPro Insulation	Energy Pro River Road	50.00	6.71	56.71	\$ -
8292	MPGlobal Connect Inc.	Bronx EDF	45.50	8.98	54.48	\$ -
8154	ACP BK I LLC	Pfizer Building Renovation	44.00	9.55	53.55	\$ -
7773	850 East 138th Street LLC	850 East 139th Street LLC	42.00	9.55	51.55	\$ -
5173	Apollo Theater Foundation, Inc.	Apollo Theater Capital Project	37.00	12.38	49.38	\$ -
8486	The Thomas Mott Osborne Memorial Fund	Green Business Center	39.50	8.98	48.48	\$ -
5168	Museum for African Art	New Building Fitout	37.00	11.25	48.25	\$ -
6860	Mattone Group LLC	Jamaica Supermarket	39.00	8.41	47.41	\$ -
8411	ISSUE Project Room, Inc.	Renovation of the Historic Theater at 22 Boerum Place in Downtown Brooklyn	44.00	2.73	46.73	\$ -
2165	Community Health Project, Inc.	Mental Health Services Expansion	26.00	15.79	41.79	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7429	Good Food for Less, LLC	Good Food For Less LLC	26.00	15.22	41.22	\$ -
7318	DiFazio Industries	Faztec Industries River Road	27.00	13.52	40.52	\$ -
7539	Chamber of Commerce, Borough of Queens	MWBE Outreach	31.00	8.98	39.98	\$ -
3719	Hudson River Park Trust	Circle Line42nd Street Waterfront Gateway	26.00	12.95	38.95	\$ -
8576	Hudson River Park Trust	Proposed Pedestrian Crosswalk at Intersection of West Street Spring Street and north leg of Canal Street	26.00	12.95	38.95	\$ -
7116	BOC Capital Corp	BOC Capital	23.00	15.79	38.79	\$ -
7303	Redemption Plaza, LP	Redemption Plaza	24.00	14.65	38.65	\$ -
8097	Franklin D. Roosevelt Four Freedoms Park, LLC	Franklin D Roosevelt Four Freedoms Park	31.00	6.14	37.14	\$ -
8335	Steel Tribune	LIJ Little Neck Project	29.00	7.84	36.84	\$ -
5068	Crimson & White Markets, Inc.	57th Street	30.00	6.71	36.71	\$ -
3464	Rockaway Development & Revitalization Corp.	RDRC1920	19.00	17.49	36.49	\$ -
8590	Brooklyn Alliance, Inc	Brooklyn Designs	20.00	16.36	36.36	\$ -
7385	YMCA of Greater New York	Rockaway YMCA	24.00	11.25	35.25	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6248	Grow NYC	Wholesale Greenmarket	22.00	12.95	34.95	\$ -
3263	Northern Manhattan Improvement Corporation	NMIC Capital Project	22.00	11.25	33.25	\$ -
6740	Brooklyn Alliance	5 Borough Chamber Alliance for Workforce Solutions Good Help	27.00	6.14	33.14	\$ -
5311	Jamaica Chamber of Commerce	Jamaica Export Centre	23.00	10.11	33.11	\$ -
6626	Harlem Community Development Corporation	La Marqueta Mile Feasibility Study	21.00	11.82	32.82	\$ -
4170	Legal Services NYC	HUB	21.00	11.82	32.82	\$ -
5951	DoubleVerify, LTD	DVNYC	28.00	4.44	32.44	\$ -
7572	New York City Housing Authority	NYCHA Resident Training Academy Citywide EmployerLinked Training Partnership	22.00	9.55	31.55	\$ -
8383	Lower East Side District Management Association	LES Business Incubator	23.00	8.41	31.41	\$ -
5247	New York University	New York University Center for Urban Science and Progress	22.00	8.41	30.41	\$ -
8239	LDC of East New York	East Brooklyn Security	21.00	7.84	28.84	\$ -
6185	The Point LLC	The Point	19.00	8.41	27.41	\$ -
8510	ISSUE Room Project, Inc.	100 Cultural Events Revitalizing Downtown Brooklyn in 2012	19.00	7.84	26.84	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7788	NY Women's Chamber of Commerce	MWBE Technical Assistance Program	14.00	12.38	26.38	\$ -
7555	ALS Association Greater New York Chapter	New York Cares	17.00	7.84	24.84	\$ -
4242	Flushing Willets Point Corona LDC	Flushing Transportation Oriented Development TOD Project	15.00	8.98	23.98	\$ -
8798	Azahar Haque	Project Real Estate	17.00	6.71	23.71	\$ -
8888	Greenwich Village Preschool	GV Preschool	16.00	6.71	22.71	\$ -
5342	Renaissance Economic Development	Minority and Immigrant Small Business Loan Fund and Technical Assistance	11.00	11.25	22.25	\$ -
8401	theater et al, Inc.	Community Center	17.00	5.00	22.00	\$ -
5771	NY Institute for Haiti Advocacy, Inc.	NYIHA	19.00	2.73	21.73	\$ -
5404	House of Hope New Beginnings, Inc.	Work It New York	17.00	4.44	21.44	\$ -
7724	Amigos Del Museo Barrio, Inc.	DDI Training	9.00	10.11	19.11	\$ -
7851	Vatche Levon Aghjayan dba Eclipse Jewelry Corp	Jewelry Manufacturing Workforce Development	8.00	10.11	18.11	\$ -

ESD EXCELSIOR TAX CREDITS

7219	Hunts Point Terminal	Hunts Point Produce Market	68.00	20.00	88.00	\$ 3,500,000.00
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2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5249	Shapeways, Inc.	3DFoF	68.00	19.76	87.76	\$ 200,000.00
7761	Crye American	Crye American Facility Expansion	56.00	12.38	68.38	\$ 1,000,000.00
8213	Terrafina, LLC	SQF Certification Project	53.00	5.00	58.00	\$ 200,000.00
8650	Kadmon Holdings LLC	KadmonNYC	5.00	12.95	17.95	\$ -
6005	St. Joseph/St. Thomas	Sports	10.00	4.44	14.44	\$ -
8207	Irwin Barrocas dba Menu Solutions, Inc.	Irwin Barrocas	5.00	8.41	13.41	\$ -
8243	Private Escort Service	PES	8.00	2.17	10.17	\$ -
6254	American Museum of Natural History	AMNH Emergency Power	0.00	9.55	9.55	\$ -
7526	East Harlem Chamber of Commerce	Employee Discount	5.00	3.30	8.30	\$ -

HOMES AND COMMUNITY RENEWAL: 9% LOW INCOME HOUSING CREDIT PROGRAM

3832/20116229	Ridgewood Bushwick Senior Citizens Council, Inc.	Knickerbocker Commons	78.00	16.93	94.93	\$ 470,806.00
2295/20116251	Association for Rehabilitative Case Management and Housing, Inc.	East 144th Street Affordable Housing	74.00	20.00	94.00	\$ 1,049,997.00
6629/20116208	Dunn Development Corp.	King Garden Apartments	77.00	16.36	93.36	\$ 1,662,299.00

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2293/20116214	Comunilife, Inc.	El Rio Residence	75.00	14.65	89.65	\$ -
3249/20116256	The Bridge, Inc.	Herkimer Street Residence	77.00	11.25	88.25	\$ 1,084,347.00
4687/20116211	Rufus King Court Limited Partnership	Rufus King Court Apartments	65.00	20.00	85.00	\$ 1,605,981.00
5631/20116239	Utica Place Residential LLC	Utica Place Residential	70.00	9.55	79.55	\$ -
6823/20116243	HP Development I LLC	Hillside Apartments	66.00	12.95	78.95	\$ -
8832/20116087	Azimuth Development Group LLC	The Bedford	68.00	10.68	78.68	\$ -
4302/20116205	Praxis Housing Initiatives, Inc.	White Plains Road	63.00	12.38	75.38	\$ 1,012,151.00
2951/20116200	East Brooklyn Churches Sponsoring Committee	Stanley Commons Senior Housing	70.00	5.00	75.00	\$ 969,264.00
2386/20116035	Highbridge Community HDFC	Excelsior II 2011	62.00	11.82	73.82	\$ -
3972/20116232	Lantern Group, Inc.	Stardom Hall	60.00	13.52	73.52	\$ -
8465/20116236	Monadnock Construction	Union Hall Apartments	60.00	12.38	72.38	\$ -
4584/20116262	Southern Tier Environments for Living, Inc.	Michael Nunez Plaza Apartments	59.00	10.11	69.11	\$ -

HOMES AND COMMUNITY RENEWAL: LOW INCOME HOUSING TRUST FUND PROGRAM

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6823/20116243	HP Development I LLC	Hillside Apartments	66.00	12.95	78.95	\$ -
2386/20116035	Highbridge Community HDFC	Excelsior II 2011	62.00	11.82	73.82	\$ -
8465/20116236	Monadnock Construction	Union Hall Apartments	60.00	12.38	72.38	\$ -
4584/20116262	Southern Tier Environments for Living, Inc.	Michael Nunez Plaza Apartments	59.00	10.11	69.11	\$ -

HOMES AND COMMUNITY RENEWAL: HOMES FOR WORKING FAMILIES PROGRAM

2199/20116240	Volunteers of America Greater New York	Creston Avenue Residence	80.00	14.65	94.65	\$ -
5832/20116267	YUCO Real Estate Company, Inc.	Williamsburg Apartments - HWF	70.00	10.68	80.68	\$ -
8881/20116110	Phoenix Realty Group LLC	Willoughby Court Apartments	70.00	10.68	80.68	\$ -
2924/20116265	Albee Tower I Owners, LLC	City Point	15.00	12.95	27.95	\$ -

HOMES AND COMMUNITY RENEWAL: STATE LOW INCOME HOUSING TAX CREDITS PROGRAM

4687/20116211	Rufus King Court Limited Partnership	Rufus King Court Apartments	65.00	20.00	85.00	\$ 146,631.00
8899/20116094	Bluestone Jamaica I, LLC	161st St Mixed Use Inclusionary Housing	63.00	18.06	81.06	\$ 615,856.00
5631/20116239	Utica Place Residential LLC	Utica Place Residential	70.00	9.55	79.55	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6823/20116243	HP Development I LLC	Hillside Apartments	66.00	12.95	78.95	\$ -
2199/20116240	Volunteers of America Greater New York	Creston Avenue Residence	64.00	14.65	78.65	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

20113272	Provider Hamaspik of Kings County	Hamaspik of Kings County Access to Home 2011	90.00	H	90.00	\$ 250,000.00
20113342	Ridgewood Bushwick Senior Citizens Council, Inc.	Access to Home	90.00	H	90.00	\$ 300,000.00
20113120	Margert Community Corporation	MCC 2011 Access to Home Program	85.00	H	85.00	\$ 300,000.00
20113345	Rebuilding Together NYC	Rt NYC Access to Home 2011	79.00	H	79.00	\$ 250,000.00
20113029	Bronx Shepherds Restoration Corporation	Shepherds Access 2011	78.00	H	78.00	\$ 300,000.00
20113088	United Cerebral Palsy of New York City, Inc.	Access to Home UCP/NYC 2011	73.00		73.00	\$ -
20113329	Crown Heights Jewish Community Council	CHJCC - 2	73.00		73.00	\$ -
20113076	Richmond Senior Services, Inc.	Staten Island Pathways	68.00		68.00	\$ -
20113087	Services For the Underserved, Inc.	SUS Access to Home 2011	68.00		68.00	\$ -
20113298	Cooper Square CD Committee & Businessmen's Association, Inc.	Access to Home	18.00		18.00	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: AFFORDABLE HOUSING CORPORATION PROGRAM

10L103	Housing Partnership Development Corp.	3603-05 Broadway Cooperatives	N/A	H		\$ 877,500.00
10L75	NHS of NYC	NHS 1-4 MRLP	N/A	H		\$ 400,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM

20113068	NHS of Staten Island, Inc.	Markham HOMEs	74.00		74.00	\$ -
20113274	Provider Hamaspik of Kings County	Hamaspik of Kings County HOME 2011	71.00		71.00	\$ -
20113238	Richmond Senior Services, Inc.	Richmond Senior HOMEs 2011	66.00		66.00	\$ -
20113184	Bronx Shepherds Restoration Corp.	Shepherds LPA 2011	63.00		63.00	\$ -
20113212	Community Organization of Southern Brooklyn, Inc.	HOMEbuyer Downpayment Assistance Program 2011	63.00		63.00	\$ -
20113409	Margert Community Corp.	MCC 2011 First HOME Program	63.00		63.00	\$ -
20113420	Northfield Community Local Development Corp of Staten Island	Northfield Affordable HOMEownership 2011	56.00		56.00	\$ -
20113325	NHS of Jamaica, Inc.	NSHJ Rehab Program	47.00		47.00	\$ -
20113367	NHS of Jamaica, Inc.	NHSJ HOMEbuyer Assistance Program	47.00		47.00	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113368	NHS of Staten Island, Inc.	Energywise HOME Improvement	35.00		35.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

20113313	Myrtle Avenue Revitalization Project LDC	Restoring Myrtle Avenue in Fort Greene	87.00	H	87.00	\$ 500,000.00
20113337	Asian Americans For Equality, Inc.	Flushing Business Revitalization	78.00	H	78.00	\$ -
20113400	Pratt Area Community Council	Central Fulton Street Main Street Program	60.00		60.00	\$ -
20113220	Downtown Brooklyn Partnership	Fox Square Revitalization Project	46.00		46.00	\$ -
20113293	Sutphin Boulevard District Management Association, Inc.	Sutphin Boulevard Business Improvement District	14.00		14.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

20113073	Margert Community Corporation	MCC 2011 RESTORE Program	94.00	H	94.00	\$ 75,000.00
20113115	Richmond Senior Services, Inc.	Richmond Senior RESTORE 2011	89.00	H	89.00	\$ 75,000.00
20113028	Bronx Shepherds Restoration Corporation	Shepherds RESTORE 2011	87.00	H	87.00	\$ 75,000.00
20113344	Ridgewood Bushwick Senior Citizens Council, Inc.	RBSCC RESTORE 2011	87.00	H	87.00	\$ 75,000.00
20113217	Regional Aid For Interim Needs, Inc.	2011/12 RAIN RESTORE Program	82.00	H	82.00	\$ -

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113271	Provider Hamaspik of Kings County	Hamaspik of Kings County RESTORE 2011	80.00	H	80.00	\$ -
20113236	Northfield Community Local Development Corp of Staten Island	Northfield Community LDC RESTORE	79.00		79.00	\$ -
20113399	Crown Heights Jewish Community Council	CHJCC -1	62.00		62.00	\$ -
20113242	NHS of Jamaica, Inc.	NHSJ Senior Repair Grant	40.00		40.00	\$ -

NEW YORK STATE ENERGY RESEARCH AND DEVELOPMENT AUTHORITY: CLEANER GREENER COMMUNITIES PROGRAM

4069	New York City	New York City Regional Sustainability Plan	68.00	20.00	88.00	\$ 1,000,000.00
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NEW YORK POWER AUTHORITY: RECHARGE NEW YORK

9222	Mount Sinai Hospital	N/A	58.24	16.39	74.63	2050 kW
9147	Bronx-Lebanon Hospital Center	N/A	54.48	16.39	70.87	2146 kW
3221	Montefiore Medical Center	N/A	54.15	14.39	68.54	1020 kW
3651	Albert Einstein College of Medicine at Yeshiva University	N/A	52.35	15.72	68.07	1430 kW
3215	New York Hospital Medical Center of Queens	N/A	52.83	15.05	67.89	666 kW
5919	Citibank NA	N/A	53.88	13.72	67.60	3476 kW
10300	USTA National Tennis Center, Inc.	N/A	50.74	16.69	67.43	216 kW

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3870	CBS Broadcasting Inc.	N/A	50.71	16.39	67.09	7350 kW
5996	NBCUniversal Media LLC	N/A	52.59	13.06	65.65	3676 kW
9675	Women's Housing & Economic Development Corporation	N/A	50.36	15.05	65.41	16 kW
3229	NYU Langone Medical Center	N/A	49.42	15.05	64.48	5000 kW
7667	Columbia University	N/A	48.03	16.39	64.42	5000 kW
9318	JPMorgan Chase	N/A	58.42	5.73	64.15	6090 kW
5790	New York Container Terminal, LLC	N/A	47.55	16.39	63.93	436 kW
6081	Citigroup, Inc.	N/A	51.17	12.39	63.56	1840 kW
9316	JPMorgan Chase	N/A	56.45	7.07	63.52	8450 kW
10241	St. Luke's Roosevelt Hospital Center	N/A	48.45	15.05	63.50	676 kW
7705	National September 11 Memorial & Museum at the World Trade Center	N/A	46.53	16.69	63.22	1460 kW
9703	Hunts Point Cooperative Market, Inc.	N/A	46.28	16.69	62.96	2726 kW
8616	Fordham University	N/A	47.12	15.72	62.84	1130 kW
9908	Hunts Point Terminal Produce Cooperative Association, Inc.	N/A	46.39	16.39	62.77	236 kW
5464	Staten Island University Hospital	N/A	48.94	13.72	62.66	330 kW

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5465	Lenox Hill Hospital	N/A	49.39	13.06	62.45	666 kW
10051	Beth Israel Medical Center	N/A	53.59	8.40	61.99	90 kW
9435	St. John's University	N/A	46.87	15.05	61.92	1000 kW
9276	Memorial Sloan Kettering Cancer Center	N/A	50.52	11.06	61.58	5000 kW
7371	Cumberland Packaging Corporation	N/A	45.26	15.72	60.98	186 kW
10064	BRIC Arts Media Bklyn, Inc.	N/A	44.00	16.69	60.68	40 kW
8705	New York University	N/A	46.22	14.39	60.61	5000 kW
10216	Citigroup Global Markets Inc.	N/A	54.87	5.73	60.60	2920 kW
7104	Yeshiva University	N/A	45.88	14.39	60.27	100 kW
10308	Verizon Communications Inc.	N/A	47.83	12.39	60.22	3000 kW
10274	Citigroup Global Markets Inc.	N/A	53.79	6.40	60.19	5726 kW
3949	Beth Israel Medical Center	N/A	52.37	7.73	60.10	756 kW
6756	The New York Times Company, Inc.	N/A	44.23	15.05	59.28	4150 kW
5931	The Bank of New York Mellon Corp	N/A	45.94	12.39	58.33	1276 kW
9085	Intrepid Museum Foundation	N/A	43.84	14.39	58.23	290 kW

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8643	Steinway, Inc.	N/A	41.39	16.69	58.08	580 kW
5838	Pratt Paper (NY), Inc.	N/A	41.04	16.39	57.43	10000 kW
3957	Empire Merchants, LLC	N/A	47.46	9.73	57.19	220 kW
6075	Empire Merchants, LLC	N/A	41.46	15.72	57.18	676 kW
3963	Acme Smoked Fish Corporation	N/A	46.60	10.39	56.99	16 kW
10112	Maimonides Medical Center	N/A	48.40	8.40	56.80	1500 kW
3583	Gary Plastic Packaging Corporation	N/A	40.06	16.69	56.75	926 kW
10410	Rebekah Rehab & Extended Care Center	N/A	43.27	13.06	56.33	160 kW
9526	The New York Presbyterian Hospital	N/A	46.13	9.73	55.86	5000 kW
10036	Ballet Hispanico of New York Inc.	N/A	42.57	12.39	54.96	16 kW
10295	National September 11 Memorial and Museum at the World Trade Center Foundation Inc	N/A	45.12	9.65	54.77	36 kW
10391	Dairyland USA Corporation	N/A	40.02	14.39	54.40	100 kW
9690	Crystal Window & Door Systems, Ltd.	N/A	39.33	15.05	54.39	356 kW
3677	Ellanef Manufacturing Corporation	N/A	41.31	13.06	54.37	330 kW
3277	Madelaine Chocolate Company	N/A	41.02	13.06	54.07	610 kW

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
9427	Manhattan Beer Distributors	N/A	40.02	13.72	53.74	120 kW
9339	UltraFlex Packaging Corp.	N/A	37.00	16.69	53.69	656 kW
5406	Perrigo New York	N/A	39.70	13.72	53.42	160 kW
9317	JPMorgan Chase	N/A	47.24	5.73	52.98	4126 kW
10351	Victoria Packing Corp. LLC	N/A	39.83	13.06	52.88	156 kW
9552	XSite Modular LLC	N/A	36.15	16.69	52.84	200 kW
9924	Tommy Hilfiger USA Inc.	N/A	42.28	10.39	52.67	16 kW
10192	King TeleServices L.L.C.	N/A	38.91	13.72	52.63	220 kW
5937	Transcon International Inc	N/A	45.44	7.07	52.50	90 kW
8873	Modell's II, Inc.	N/A	38.04	14.39	52.43	216 kW
9328	Manhattan Beer Distributors	N/A	39.36	13.06	52.42	110 kW
7773	Carnegie Linen Service	N/A	40.02	12.39	52.41	206 kW
9830	Classic Cooking LLC	N/A	39.53	12.39	51.92	106 kW
10116	NYSE Euronext, Inc.	N/A	44.70	7.07	51.77	1686 kW
4588	Elmhurst Dairy, Inc.	N/A	37.68	13.72	51.40	730 kW

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5924	Arctic Glacier/Losquadro Ice	N/A	35.56	15.72	51.28	430 kW
9534	Norampac New York City Inc.	N/A	37.99	13.06	51.05	450 kW
6413	Dufour Pastry Kitchens, Inc.	N/A	34.24	16.69	50.93	46 kW
11507	Grant Thornton, LLP	N/A	40.52	9.65	50.17	40 kW
5500	NYP Holdings/New York Post	N/A	40.33	9.73	50.06	2636 kW
3965	Belmont Metals, Inc.	N/A	37.65	12.39	50.04	286 kW
8154	ACP BK I LLC	N/A	41.52	8.40	49.92	80 kW
10223	Liz Claiborne, Inc.	N/A	38.12	11.73	49.84	776 kW
11505	Grant Thornton, LLP	N/A	39.97	9.65	49.62	46 kW
10392	King Solomon Foods, Inc.	N/A	35.16	13.72	48.89	26 kW
11522	Bulova Corporation	N/A	38.92	9.65	48.57	266 kW
11497	Ohel Children's Home and Family Services	N/A	38.69	9.65	48.34	266 kW
11399	Hall Street Storage LLC	N/A	37.09	9.65	46.74	86 kW
4595	Protective Lining Corporation	N/A	34.51	11.73	46.23	130 kW

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECT

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5285	The Hispanic Society of America	Main Building Copper Roof	68.00	9.55	77.55	\$ -
3669	The Roman Catholic Church, Our Lady of Lebanon	Emergency Roof Repairs	69.00	5.57	74.57	\$ -
2834	The Father's Heart Ministries	Restoring the Future	62.00	12.38	74.38	\$ -
4628	Free Synagogue of Flushing	Free Synagogue of Flushing	47.00	11.25	58.25	\$ -
4193	Temple Beth Emeth v'Ohr Progressive Shaari Zedek	Temple Beth Emeth	49.50	7.27	56.77	\$ -
4755	The Rector, Churchwardens and vestrymembers of the Church of the Intercession in the City and County of	Intercession	44.50	10.11	54.61	\$ -
3272	Convent of the Sacred Heart	Balustrade Restoration	41.50	8.41	49.91	\$ -
6133	American Museum of Natural History	Roof Repairs	32.00	11.25	43.25	\$ -
3181	St. Marks Church in the Bowery	St Marks Restoration	31.50	6.71	38.21	\$ -
7289	Ukrainian Institute of America, Inc.	Exterior Restoration of the Harry F Sinclair House	32.50	4.44	36.94	\$ -
2070	Regis High School	Courtyard Restoration	32.00	4.44	36.44	\$ -
2915	Society for the Preservation of Weeksville and Bedford-Stuyvesant	Weeksville Heritage Center	25.00	3.87	28.87	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - PLANNING PROJECTS

2011 CFA Projects

NEW YORK CITY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2049	The General Society of Mechanics and Tradesmen of the City of New York	Historic Structure Report	64.50	5.00	69.50	\$ 63,000.00
6258	The Rector, Churchwardens and vestrymembers of the Church of the Intercession in the City and County of	Intercession Planning	46.50	8.41	54.91	\$ -
8097	Franklin D. Roosevelt Four Freedoms Park, LLC	Franklin D Roosevelt Four Freedoms Park	39.50	6.14	45.64	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

7749	Prospect Park Alliance Inc.	Lakeside in Prospect Park	67.50	16.36	83.86	\$ 400,000.00
2630	New York City Department of Parks and Recreation	Cooper Park Renovation	67.50	15.22	82.72	\$ 400,000.00
2520	New York City Department of Parks and Recreation	Hell Gate Pathway Phase III	64.50	14.09	78.59	\$ -
3542	New York City Department of Parks and Recreation	WNYC Transmitter Park Phase II	50.00	10.68	60.68	\$ -
6492	Hudson River Park Trust	Pier 84 Interactive Fountain Modifications NYSDOH Compliance	47.50	10.11	57.61	\$ -
8097	Franklin D. Roosevelt Four Freedoms Park, LLC	Franklin D Roosevelt Four Freedoms Park	45.50	6.14	51.64	\$ -
2754	New York City Department of Parks and Recreation	Freshkills Park East Park Waterborne Recreation Infrastructure	38.50	7.27	45.77	\$ -
2546	New York City Department of Parks and Recreation	Willowbrook Park Lake Shoreline Restoration and TRAILS Planning	40.50	0.46	40.96	\$ -