

Mohawk Valley

2011 CFA Scoring and Process Memo

2011 Regional Council & Consolidated Funding Applications

The Regional Economic Development Councils are a community driven, regional approach to economic development in New York State. Each of the ten Regional Councils was tasked with developing a five-year strategic plan that included a comprehensive vision for economic development for that region, regional strategies to achieve that vision, and specific priority projects that are significant, regionally supported and capable of stimulating economic investment.¹

To incentivize the planning process, the Regional Councils competed for \$200 million in ESD capital funds and tax credits based on their Strategic Plans. According to the enabling legislation as passed by the New York State legislature and signed into law by the Governor, “funding will be pursuant to a plan developed by the chief executive officer of the New York state urban development corporation and based in part on a competitive selection process among the regional economic development councils and will support initiatives based on anticipated economic development benefits. Such moneys will be awarded by the New York state urban development corporation at its discretion.”²

Pursuant to the statute, the Empire State Development Corporation developed a competitive process in which Regional Council Strategic Plans containing recommendations for funding made by the local councils were reviewed by a Strategic Plan Review Committee. The Committee was comprised of nationally recognized experts in planning and economic development and state Commissioners. The Committee reviewed each region’s Strategic Plan based on established criteria that included a clearly articulated regional economic development vision, robust public and stakeholder engagement in the planning process, meaningful strategies and priority projects aligned with regional goals and objectives, an implementation agenda, and performance measures.

The Review Committee provided an assessment of each plan³ and made recommendations to Kenneth Adams, President & CEO, Empire State Development Corporation of the four plans that most closely aligned with these criteria.⁴ President Adams accepted the recommendations of the Committee and pursuant to his statutory powers as head of the Urban Development Corporation awarded four regions with the top Strategic Plans up to \$40 million in funding consisting of \$25 million in capital grants and \$15 million in Excelsior tax credits for priority projects identified in their Strategic Plans. The balance of the incentives were awarded to priority projects in alignment with the Strategic Plans of the Councils.

In addition, project sponsors applied for up to \$800 million in economic development resources available from nine state agencies and 29 existing programs through the new Consolidated Funding Application (CFA). The CFA allows businesses and other entities to apply for multiple agency funding sources through a single, web-based application. Awards for CFA projects were made based

¹ See Attachment A: Regional Council Guidebook: “A New State Government Approach to Economic Growth”, page 4.

² See Chapter 54 of the Laws of 2011, Capital Projects Budget, page 595.

³ See Attachment D: Regional Documents containing materials for each region, including the Strategic Plan, Review Committee Assessment and CFA Projects.

⁴ See Attachment C: Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011.

on the endorsement of the local Regional Council⁵ and the technical program review of the agencies providing resources, subject to interagency team analysis and agency discretion.⁶

The interagency team reviewed projects based on relevant factors including Regional Councils Strategic Plans and designation of priority projects, project alignment with regional goals and objectives, funding availability and regional need.⁷ Priority projects are those specifically enumerated in the Regional Council Strategic Plans and identified as significant, regionally supported and capable of stimulating economic investment.

The interagency team consisted of career staff from relevant agencies and authorities' with detailed knowledge of their respective CFA program funding. This group conducted an analytical assessment that provided the basis for project funding recommendations made by individual agencies for final approval by respective agency or authority head. As provided in the budget, the Regional Council capital fund was awarded by ESD in its discretion.

This process resulted in funding of projects that aligned with a long term, regionally generated strategic plan and are capable of stimulating economic growth and investment.

Attachments include:

- Regional Council Guidebook: "A New State Government Approach to Economic Growth" (2011)
- Available CFA Resources Guide (2011)
- Memo to Kenneth Adams from members of Strategic Plan Review Committee, December 5, 2011

For each of the ten regions, the following region specific documents are attached:

- Regional Council Strategic Plan
- Strategic Plan Review Committee Assessment
- Spreadsheet of CFA projects

⁵ To account for grading variances among regions, the Regional Council score was normalized through a standard statistical process approved and accepted by the Office of the State Comptroller.

⁶ The description and review criteria for these funds can be found in Attachment B: Available CFA Resources Guide.

⁷ See Attachment A: Regional Council Guidebook: "A New State Government Approach to Economic Growth", page 11.

Strategic Plan Review Committee Assessment Memo

MEMORANDUM

To: Kenneth Adams, President/CEO of Empire State Development Corporation

From: Joan McDonald, NYS Commissioner of Transportation
Cesar Perales, NYS Secretary of State
Bruce Katz, Vice President, Brookings Institution
Dall Forsythe, Senior Fellow, Wagner School of Public Service, New York University
Walter Broadnax, Professor of Public Administration, Maxwell School, Syracuse University

RE: Strategic Plan Review

Date: December 5, 2011

Thank you for inviting us to serve on the Strategic Plan Review Committee for New York State's Regional Economic Development Councils. We are honored to be a part of Governor Cuomo's effort to transform how New York coordinates and invests in economic development. In a matter of months, New York State has changed course from a top-down development model to a community-based approach that emphasizes each region's unique assets, harnesses local expertise, and empowers communities to stimulate regional economic development and create jobs statewide.

In launching the Regional Economic Development Councils, Governor Cuomo noted that "[n]o one knows their regions better than the people who live there. Yet for too long, the State has imposed economic development plans that haven't offered the flexibility for regions to make their own decisions about their future." The Councils, comprised of local experts and stakeholders from business, academia, local government, and non-governmental organizations, were challenged to develop strategic plans that emphasize each region's unique assets.

Over the past three weeks, we have had the privilege and responsibility of assessing the work of the Councils, both in their written plans and their oral presentations. We were impressed and inspired by the results of the collaborative strategic planning process. In our review of the plans, several things became apparent.

First, this is a truly galvanizing initiative. It has stimulated cooperation in every part of the state – across sectors, across jurisdictions, and even across historically competitive institutions.

Second, all of the Councils undertook this effort with a tremendous sincerity of purpose, serious focus and tireless dedication. The obvious commitment of all those who lent their voices and talents to the deliberations should be commended.

Third, the Councils and the people they represent are passionate about their regions and about the potential to grow a vibrant economy.

Fourth, every region of the State is rich with talent, resources, innovation and promise, and the work of the Councils will enable New York to capitalize on these strengths.

And perhaps the most important and obvious of all conclusions: there were no clear winners and losers in this process. Each Plan was a powerful blueprint for growth and job creation in the region.

Development of the strategic plans united regional leaders who were not accustomed to working together on economic development issues and reflected the participation of thousands of residents who enthusiastically embraced the process. Each Plan sought to exploit the region's strengths, while honestly assessing and addressing weaknesses, and offered a realistic vision for the region that could only be developed by those who know the region best.

While all of the plans were of high quality, demonstrating a passion for improving the economic vitality of the region and the state, our task was to use the Strategic Plan Scoring Criteria identified in the Regional Plan Guidebook to identify the four plans with the greatest potential to bring transformational change. The criteria, as outlined below, required a bold regional economic development vision, a robust process for stakeholder participation, meaningful strategies for achieving their goals, an implementation process committed to outcomes, significant leverage of public resources and performance measures:

1. Regional Economic Development Vision (5%)
2. Process (10%)
3. Strategies (35%)
4. Implementation (15%)
5. Leverage Resources (15%)
6. Performance Measures (20%)

The Committee has identified the following Strategic Plans as most closely aligning with these criteria:

- North Country
- Central New Yorkⁱ
- Long Island
- Western New York

Identifying the most exemplary plans was a daunting task given the strength of each of the proposals. Each of the 10 regions offered an energetic plan of action, worthy of mention.

The New York City Regional Plan advances bold projects that will bring jobs and revitalization to each of its boroughs, while promoting interregional cooperation and growth. Many of the City's projects can be furthered with economic development funds available to the State through the New York New Jersey Port Authority, and the Committee recommends that New York City's plan receive funding from the Port as well as from the Regional Council process. The Committee also encourages the State and the Chairman's Committee to work with the City to address regulatory hurdles that may impede the Plan's transformational initiatives.

The Finger Lakes Region provides a high quality blueprint with a plan to accelerate its transformation to a diverse, knowledge-based economy by building on strengths, as well as its successful history of collaboration between public and private institutions, to become a national leader in innovation and commercialization. The Region presents focused projects in areas such as renewable energy and technology innovation, which directly connect to their strategic goals.

The Southern Tier's plan presents a bold vision that strikes a balance between a high tech economy - grounded in higher education and larger employers – and the appeals of small-town life. The plan provided a comprehensive review of their strengths and weaknesses and identifies strategies that

advance recovery, economic growth and uniquely thriving down towns.

Mohawk Valley's strategies are based on leveraging its strengths to build new products and new growth opportunities. Mohawk Valley's emergence as a nanotechnology leader will complement its increasingly diverse economic base.

The Capital Region's Plan identifies broad goals that focus on leveraging the area's robust research capacity and revitalizing urban centers. The plan promotes success by maximizing the region's existing strengths – especially in high-tech industry and research.

The Mid-Hudson's Plan, which stresses its unique location north of New York City and south and east of New York's upstate counties, recognizes the skills of its citizens and high quality of life are all assets for future economic development. The plan establishes a cogent strategy for expanding the region's biomedical capacity.

In each of the winning plans, the Committee was impressed by the intensity of the region's collaborative spirit, mission and purpose, forged by challenging economic circumstances. The projects that were identified by the regions were both strategic and realistic, reflecting a sober, judicious and multi-dimensional approach to economic growth. The Committee would like to make special note of the inclusive nature that these four regions brought to the process. The plans were owned and produced by multiple stakeholders, setting the stage for sustained attention and collective action over time.

The North Country's plan represents the first-ever coordinated and collaborative regional economic development effort in the largest geographic area in the competition. We are impressed by the sophisticated explication of the integrated nature of the Canadian and North Country economies, and by the region's powerful statement of support for broadband access as a key to growing small business throughout the region.

In Central New York, our panel is pleased to see that the Plan embraces the region's socio-economic diversity and specific measures (i.e. Say Yes to Education) to enhance the quality of life and the economic potential of those living in the region's urban core. The Central New York Plan also places a special focus on improving competitiveness in and connections to the regional, national and global economies by strengthening targeted industry concentrations that leverage its unique economic assets.

In Long Island, the Committee applauds the Regional Council's honest appraisal of its condition and its commitment to transforming low-income minority communities. The Council's focus on using the smart growth principle of transit oriented development (TOD) to shift from a sprawling development pattern to one that focuses on downtown revitalization positions the region well for sustainable development. Simultaneously it offers Long Island's existing downtowns a much-needed facelift that will provide a significant economic stimulus across the region. While addressing the region's challenges, Long Island's plan also seeks to build on successful cluster strategies from other parts of the United States.

In Western New York, the Committee is encouraged by the Regional Council's enthusiastic commitment to inclusiveness in the Region's economic resurgence. The Plan draws a compelling connection between a sound education, targeted training and job opportunities for minority youth. The Plan also advances a solid strategy for smart growth investment that will help to revitalize urban cores and attract private investment. The Region's commitment to a holistic approach to downtown revitalization is a

central and distinctive element of its plan. And as with the North Country, Western New York recognizes and seeks to exploit the inextricable linkage between the Canadian economy and its own.

In this exciting process, all of the regions are winners – partnerships and cooperative strategies have developed, many for the first time, and these plans will serve as a living document which will guide economic development in the regions and the state for many years to come.

We would like to extend congratulations to all of the Regional Councils for their outstanding work. Thank you again for inviting us to be a part of this truly transformative initiative. State agencies will continue to make all final decisions about how resources are allocated. For the initial competition, however, a Strategic Plan Review Committee will analyze and compare each region's Strategic Plan.

ⁱ Dr. Walter Broadnax, Professor of Public Administration at The Maxwell School of Syracuse University, recused himself from assessing Central New York's regional plan, given Syracuse University's role in developing the plan.

Strategic Plan Review Committee Assessment

MOHAWK VALLEY REGIONAL COUNCIL
Strategic Plan Scoring Criteria

1. REGIONAL ECONOMIC DEVELOPMENT VISION – MAXIMUM 5 %

Discussion/Comments:

The Plan’s vision statement evidences a comprehensive understanding of the region based on a thorough assessment. The vision provides the foundation for the plan and the issues, needs and opportunities are tied to the strategy and the projects.

Strengths:

- Vision statement is based on a thorough assessment of strengths, weaknesses, opportunities and threats and on clearly identified issues and opportunities.
- Vision acknowledges and embraces the Region’s diversity.

Weakness:

- None noted.

2. PROCESS – MAXIMUM 10 %

Discussion/Comments:

Extensive outreach and work with focus groups was conducted. Process included leveraging the extensive work that each member county had previously invested in.

Strength:

- The public participation process was community-driven, comprehensive, and offered broad opportunity for input.

Weakness:

- None noted.

3. STRATEGIES – MAXIMUM 35 %

The strategies and projects identified by the Council attempt to address the range of issues and challenges. The infrastructure strategy (“Improving Spatial Efficiencies”) relies heavily on state resources to achieve the region’s infrastructure goals of remediating brownfields, downtown revitalization and transportation improvements. Prior to the Council’s submission of its plan, the State announced a \$4.4 billion public/private nano-technology partnership—with the State contributing \$400 million—that will create 450 high tech jobs at SUNY IT.

Strengths:

- The strategies are well rounded and address multiple topic areas (business expansion, infrastructure, workforce, innovation and government reform) and areas of strength.
- The transformational initiatives capitalize on specialty areas of focus/assets within the region.
- The plan also includes education-related strategies to develop the workforce required to meet the transformational projects and strategies.

Weaknesses:

- Many of the plan’s infrastructure strategies and projects require a significant investment from the State. The Plan places considerable focus on the region’s recent partnership with SUNY Nanotechnology. The Review Committee expressed concern about the level of additional investment requested for this project in the Plan.
- Agriculture, though identified throughout the document, had no specific broader strategy to address the opportunities.

4. IMPLEMENTATION – MAXIMUM 15 %

Discussion/Comments:

The Five-year Implementation agenda includes more than 43 projects and several initiatives that cut across the Mohawk Valley Region and target key aspects of the Plan’s overall strategies. At least two of these projects are major inter-regional initiatives, with broader transformative benefits across multiple regions of Upstate New York.

Strength:

- The plan provides a timeframe and benchmarks for its priority projects.

Weaknesses:

- Implementation Plan identifies many projects with complex funding requests from multiple and often undefined funding sources.
- The projects have 2 to 5 year timeframes, without a more granular implementation schedule.

5. LEVERAGE RESOURCES – MAXIMUM 15 %

Discussion/Comments:

The Plan evidences an overreliance on state funding for infrastructure including funds needed for brownfield remediation, downtown revitalization and transportation. For projects included in the investment table, the leveraged state funding averaged 1.6:1. Infrastructure projects, which have a total development cost of \$512 million, equal 60% of the total of approximately \$900 million investment. This has a significant impact on the leveraged state funding ratio.

Strength:

- The plan identifies solid private sector investment in business specific projects.

Weakness:

- The plan relies heavily on additional state investment for an array of infrastructure projects. This level of investment is beyond the immediate scope of this competition.

6. EVALUATION/PERFORMANCE MEASURES – MAXIMUM 20 %

Discussion/Comments:

The Council created a performance measurement matrix which is a combination of both qualitative and quantitative metrics. The Co-Chairs noted that they will be tracked and analyzed over the life of the strategic plan as a means of understanding the plan's impact and relative success over time.

Strength:

- The qualitative and quantitative performance measures will give a solid snapshot of progress if implemented properly.

Weaknesses:

- The relationship of projects to performance measures is not always clear.
- The region may be challenged to assemble an organizational structure to implement the evaluation in a rigorous manner.

2011 CFA Project Scores

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

CANALS CORPORATION: CANALWAY GRANT PROGRAM

6395	NYS Office of Parks, Recreation & Historic Pr.	Schoharie Crossing Signs	80.00	14.30	94.30	\$ 20,000.00
8594	NYS Office of Parks, Recreation & Historic Pr.	Schoharie Crossing Parking Lot	80.00	6.00	86.00	\$ 75,000.00
7681	City of Rome	Canalway Trail	47.50	11.13	58.63	\$ 50,000.00
7433	City of Utica	Canalway Trail	40.50	11.76	52.26	\$ -
6007	City of Rome	Rome Navigation Center	34.00	14.93	48.93	\$ -
8431	Capitol Civic Center	Rome Capitol Theater	21.50	16.83	38.33	\$ -
8261	City of Utica	Canal Access Improvements	22.50	14.93	37.43	\$ -
6893	City of Little Falls	Canal Access Improvements	16.50	13.66	30.16	\$ -

DEPARTMENT OF LABOR: ON THE JOB TRAINING PROGRAM

6803	Homogeneous Metals, Inc.	HMI NGPFJSF Capacity Expansion Plan	58.00	18.73	76.73	\$ -
5437	Advanced Tool, Inc.	Nano Technology Tool Manufacturing Training	64.50	11.13	75.63	\$ 2,880.00

DEPARTMENT OF LABOR: UNEMPLOYED WORKER PROGRAM

7406	Herkimer County Community College	Herkimer County Community College Growing Healthcare Professional Program	53.21	12.40	65.61	\$ -
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2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
4937	Mohawk Valley Community College	Brownfields Training Program	49.69	11.13	60.82	\$ 50,000.00
6509	Madison-Oneida BOCES	Madison County Manufacturing	49.05	8.64	57.69	\$ 40,000.00
5742	Otsego Northern Catskills BOCES	Healthcare Occupational Training	37.14	15.56	52.70	\$ 47,345.00

DEPARTMENT OF LABOR: WORKER SKILLS UPGRADING PROGRAM

7406	Herkimer County Community College	Herkimer County Community College Growing Healthcare Professional Program	49.24	12.40	61.64	\$ -
7196	Mohawk Ltd.	Welding	30.39	4.79	35.18	\$ -
7711	Daimler Buses North America Inc.	WDP	26.59	2.26	28.85	\$ -
6630	Madison Oneida BOCES		0.23	7.96	8.19	\$ -

DEPARTMENT OF STATE: LOCAL WATERFRONT REVITALIZATION PROGRAM

7329	City of Amsterdam	Waterfront Heritage Area - Mohawk River Walk	68.80	15.56	84.36	\$ 25,000.00
8261	City of Utica	Utica Inner Harbor Catalyst Projects	67.20	14.93	82.13	\$ 250,000.00
7397	City of Utica	Utica Local Waterfront Revitalization Program	68.40	13.03	81.43	\$ 200,000.00
6007	City of Rome	Rome Navigation Center	66.40	14.93	81.33	\$ 393,060.00
8356	City of Rome	Harborway on the Erie Canal	64.80	15.56	80.36	\$ 783,550.00

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3312	Town of Forestport	Black River Enhancement Project	60.00	6.06	66.06	\$ -
6893	City of Little Falls	South Ann Street Bridge RetrofitSuperstructure Replacement	48.00	13.66	61.66	\$ -
8030	Town of Verona	Durhamville Sewer District Town of Verona	44.00	9.86	53.86	\$ -

DEPARTMENT OF TRANSPORTATION: AVIATION BOND PROGRAM

6230	Oneida County	RME Nose Dock	34.00	14.30	48.30	\$ 2,700,000.00
5160	Davand Aviation	Remove Existing Underground Fuel System and Install New Aboveground Self Service Fuel Farm	32.00	7.96	39.96	\$ -

DEPARTMENT OF TRANSPORTATION: MULTI MODAL PROGRAM

6230	Oneida County	RME Nose Dock	80.00	14.30	94.30	\$ -
7326	Adirondack Railway Preservation Society	Utica Enginehouse	80.00	9.86	89.86	\$ -
5160	Davand Aviation	Remove Existing Underground Fuel System and Install New Aboveground Self Service Fuel Farm	80.00	7.96	87.96	\$ -
8410	Village of Northville	South Main Street Improvement Project	80.00	7.96	87.96	\$ -
7129	Mohawk Adirondack & Northern RR Corp	Inspect Engineer Loadrate and Repair Culverts Bridges	80.00	7.71	87.71	\$ -
7188	Mohawk Adirondack & Northern RR Corp	Track Ifrastructure and M of W Impreovements Utica to Lyons Falls	80.00	7.40	87.40	\$ -
5359	Village of Herkimer	Bellinger Brook Culvert Rehabilitation	80.00	7.33	87.33	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
3321	Town of Forestport	Twin Bridge Replacement	80.00	7.33	87.33	\$ -
5325	Oneida County	Oneida County Route 840 Reconstruction	80.00	6.06	86.06	\$ -

DEPARTMENT OF TRANSPORTATION: RAIL AND PORT PROGRAM

7129	Mohawk Adirondack & Northern RR Corp	Inspect Engineer Loadrate and Repair Culverts Bridges	80.00	7.71	87.71	\$ -
7326	Adirondack Railway Preservation Society, Inc.	Utica Enginehouse	24.83	9.86	34.69	\$ -
7188	Mohawk Adirondack & Northern RR Corp	Track Infrastructure and M of W Improvements Utica to Lyons Falls	17.50	7.40	24.90	\$ -

ENVIRONMENTAL FACILITIES CORPORATION: GREEN INNOVATION GRANT PROGRAM

7348	City of Rome	Little Italy Colonnade Red White and Green Infrastructure	60.00	13.66	73.66	\$ 459,000.00
4175	City of Utica	Urban Green Infrastructure Project	59.00	10.49	69.49	\$ 1,030,000.00
7733	Shumaker Engineering	Oneida County Sewer District Private Property Inflow Reduction Program	48.00	2.26	50.26	\$ -

EMPIRE STATE DEVELOPMENT

8430	City of Utica	Utica Central Industrial Corridor Revitalization Plan	66.00	18.10	84.10	\$ -
4708	City of Johnstown - Fage	Fage USA	62.00	19.36	81.36	\$ -
8871	Ft Schuyler Management Corporation	Marcy Technology Complex at SUNY IT	69.00	11.76	80.76	\$ 15,000,000.00

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7071	Millford Central School District	Career Opportunities in Rural Education	56.00	20.00	76.00	\$ 125,000.00
3319	Economic Development Growth Enterprises	Marcy Interceptor Sewer Upgrade	53.50	20.00	73.50	\$ 5,000,000.00
6635	Brouwerij Belame Ltd.	Ommegang Brewery	58.50	14.93	73.43	\$ 140,000.00
2085	City of Amsterdam	Embassy Millworks	56.00	16.83	72.83	\$ -
8106	Daimler	Oriskany Retro	57.00	15.56	72.56	\$ -
5437	Advanced Tool, Inc		61.00	11.13	72.13	\$ -
3799	Northland Networks Ltd	Broadband	52.50	16.83	69.33	\$ 703,500.00
5027	Griffiss Local Development Corporation	Cybersecurity Accelerator	55.50	13.03	68.53	\$ 397,500.00
7620	Euphrates, Inc.	Reprocessing whey waste water	49.00	18.10	67.10	\$ -
4252	Griffiss Local Development Corporation	Defense Contractor Facility	50.50	16.20	66.70	\$ 350,000.00
8689	Blenheim Hill LLC.		57.00	9.23	66.23	\$ -
6731	Mohawk Valley Community College	Air Mechanic Program	53.00	11.76	64.76	\$ -
8356	City of Rome	Harborway on the Erie Canalfront living working and playing	48.50	15.56	64.06	\$ -
8261	City of Utica	Utica Inner Harbor Catalyst Projects	48.50	14.93	63.43	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7454	Workforce Investment Board	Cyber Training	46.00	14.93	60.93	\$ -
8328	Fish Creek Cabin Resort LLC		49.00	11.13	60.13	\$ -
5267	County of Oneida	Griffiss	50.00	9.86	59.86	\$ -
5293	Mohawk Valley Economic Development Growth Enterprises Inc		43.00	15.56	58.56	\$ -
8431	Capitol Civic Center, Inc.		41.00	16.83	57.83	\$ -
7407	Amsterdam Embassy Millworks	Embassy Millworks	40.00	16.83	56.83	\$ -
4312	Mohawk Valley EDGE - Marcy Nanocenter Upgrade to County Interceptor	Marcy Nanocenter Loop Road	39.00	17.46	56.46	\$ 5,000,000.00
4862	Griffiss Local Development Corporation	Building 302 Demolition _ Griffiss	42.00	13.66	55.66	\$ -
8318	Tony's Ornamental Iron Works, Inc	New Generation expansion	47.00	8.59	55.59	\$ -
6143	Economic Development Growth Enterprises, Inc.		40.00	15.56	55.56	\$ -
4121	Cardinal Griffiss		38.00	17.46	55.46	\$ -
7951	MH Stallman Company	MH Stallman Expansion	37.00	18.10	55.10	\$ -
7018	Schoharie Recovery	Schoharie Stabilization and Rehabilitation	41.00	13.66	54.66	\$ -
8635	W. Kintz Plastics, Inc	Kintz Plastics Inc	44.00	10.49	54.49	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
6835	MVEDGE Multi-Manufacturing Consortium Training Project	Multi Mfg Skills Group	41.00	12.40	53.40	\$ -
2239	State University of New York at Cobleskill		38.00	14.93	52.93	\$ -
5251	Rome Memorial Hospital, Inc.	Hospital Addition	40.00	12.40	52.40	\$ -
2503	Griffiss Local Development Corporation		38.00	14.30	52.30	\$ -
6507	GUSC Energy, Inc	BioEnergy Plant	32.00	20.00	52.00	\$ 1,500,000.00
3974	Mohawk Valley Economic Development Growth Enterprises	OCBP Phase I	35.00	16.20	51.20	\$ -
2290	Masonic Medical Research Laboratory		39.00	11.13	50.13	\$ -
6188	SUNYIT	Cyber Shield	33.00	16.83	49.83	\$ 274,000.00
7879	St. Mary's Healthcare	Primary Care Master Facility Plan	35.00	13.03	48.03	\$ -
8417	PAR Gov. Systems	C2IE	31.00	16.83	47.83	\$ -
8433	Echo Beach Industries	530 Harbor Way Regional Can Tourism Destination	34.00	13.03	47.03	\$ -
4445	Mohawk Valley Economic Development Growth Enterprises	Former Rome Cable Building Complex 4 Demolition	32.00	14.93	46.93	\$ -
7617	Delorio	Creation of New Production Lines	38.00	8.59	46.59	\$ -
4745	Fulton County IDA	Tryon Technology Park and Incubator Center	38.00	7.96	45.96	\$ 2,000,000.00

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7754	MVEDGE	Mohawk Valley Regional Brownfield Project	39.00	6.69	45.69	\$ -
7008	Cobleskill Brewery	Cobleskill Brewery	32.00	12.40	44.40	\$ 750,000.00
6103	Oneida County - Sauquoit Pumping Station	Oneida County Sewer District Sewer System Improvements	30.00	13.03	43.03	\$ -
6741	Upper Mohawk Valley Memorial Auditorium Authority	Building Façade Replacement	30.00	13.03	43.03	\$ -
6356	Herkimer - East Side Sewer	East Herkimer Sewer District	29.00	13.66	42.66	\$ -
4892	ANDRO Computational Solutions, LLC	Mohawk Valley Center of Excellence	27.00	15.56	42.56	\$ -
4301	Herkimer County Chapter, NYSARC Inc.		32.00	10.49	42.49	\$ -
6542	Herkimer County IDA - Schuyler Sewer	Schuyler Business Park	29.00	13.03	42.03	\$ -
3811	Town of Cobleskill	Route 7 Water and Sewer Upgrades	30.00	11.76	41.76	\$ 4,100,000.00
8090	Buck Home Housing	Harborway	26.00	15.56	41.56	\$ -
6230	Oneida County - 784 Nosedock Rehab	RME Nose Dock	27.00	14.30	41.30	\$ -
6902	MVATC/Darman Manufacturing	Darman Manufacturing Expansion	26.50	14.50	41.00	\$ -
5926	Advanced Automation Corporation	AAC Capital Funding	28.00	12.40	40.40	\$ -
6709	City of Utica	Utica Sewer Separation Project A8	27.00	12.39	39.39	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
5659	Planned Parenthood Mohawk Hudson, Inc.	PPMH Utica	30.00	9.23	39.23	\$ -
4929	ANDRO Computational Solutions, LLC	ACS Expansion	25.00	13.66	38.66	\$ -
6955	Oneida County	Oneida Coutny Sewer District Municipal Sewer Rehabilitation	27.00	11.13	38.13	\$ -
7026	Upper Mohawk Valley Memorial Auditorium Authority		27.00	10.49	37.49	\$ -
5965	City of Rome REACH	Reach Center Improvements	20.00	17.46	37.46	\$ -
6224	Oneida County - PPIIRP	Oneida County Sewer District Sewage Treatment Plan Upgrades	30.00	6.69	36.69	\$ -
4963	Walter Elwood Museum of the Mohawk Valley	Museum Flood Clean Up	28.00	7.33	35.33	\$ -
6007	Rome Navigation Center	Rome Navigation Center	20.00	14.93	34.93	\$ -
8727	Town of Verona	Route 365 Water District Improvements	21.00	13.66	34.66	\$ -
8441	Upper Catskill TV Net	HDCCI	22.00	11.13	33.13	\$ -
6015	Utica College		25.00	6.69	31.69	\$ -
5981	Fulton County - Park Addition	Regional Business Park	24.00	6.69	30.69	\$ -
6663	Earth Mentoring	Shed Improvement	15.00	15.56	30.56	\$ -
8289	Town of Verona	Verona Sewer District Town of Verona	18.00	12.40	30.40	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7174	New York Logger Training	Web Based Logger Training	25.00	4.16	29.16	\$ -
8526	Amsterdam IDA	Micro Enterprise	10.00	18.10	28.10	\$ -
4578	Village of Mohawk	Sewer Backup Prevention Project	20.00	7.96	27.96	\$ -
8030	Town of Verona	Durhamville Sewer District Town of Verona	18.00	9.86	27.86	\$ -
7549	Foothills Performing Arts/Civic Center	Foot Hills Project	21.00	6.69	27.69	\$ -
8014	Delorio	Acquisition	19.00	7.33	26.33	\$ -
6972	Frank J. Basloe Library	Basloe Librarby Redistricting Merger Project	17.00	9.23	26.23	\$ -

ESD EXCELSIOR TAX CREDITS

5094	Fiber Instrument Sales, Inc.	Fiber Optic Test Instrume	69.50	15.56	85.06	\$ 200,000.00
6316	Quandt's Foodservice Distributors, Inc.	Quandts Foodservice	58.00	19.36	77.36	\$ 903,021.00
6803	Homogeneous Metals, Inc.	Capacity Expansion Plan	57.00	18.73	75.73	\$ 428,605.00
7634	Daimler Buses North America Inc.	Oriskany Retro	57.00	14.93	71.93	\$ 80,000.00
3030	ProTerra Lighting (US) Inc.	ProTerra	47.00	14.30	61.30	\$ 750,000.00
7484	Delorio Foods, Inc.	Freezer Expansion	45.00	6.69	51.69	\$ 300,000.00

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7366	Western Contractors Community Outreach Center (WCCO)	WCCO Economic Development Resource Center	20.00	6.06	26.06	\$ -
8108	Feldmeier Equipment Company Micro Brewery	Feldmeier Brewery	20.00	5.43	25.43	\$ -
6807	Rome Community Concern Band, Inc.	Pops in the Park	20.00	4.79	24.79	\$ -
6778	Herkimer County IDA	Manheim Business Park	13.00	11.76	24.76	\$ -
7154	Robert J. Hickey	Cooperstown Fun Park	14.00	8.59	22.59	\$ -
7605	The Pedal Cab Company	Adirondack Pedal Cabs	15.00	6.06	21.06	\$ -
8010	Delorio Training	New Hire Training	15.00	5.43	20.43	\$ -
5597	Thomas Amidon		6.00	0.00	6.00	\$ -

HOMES AND COMMUNITY RENEWAL: 9% LOW INCOME HOUSING CREDIT PROGRAM

4325/20116209	Liberty Gardens Associates II, L.P.	Liberty Gardens Revitalization Phase 2	69.00	10.49	79.49	\$ 1,068,608.00
8716/20116029	Stoneleigh Housing, Inc.	Marcy Apartments	53.00	5.43	58.43	\$ -

HOMES AND COMMUNITY RENEWAL: LOW INCOME HOUSING TRUST FUND PROGRAM

8716/20116029	Stoneleigh Housing, Inc.	Marcy Apartments	53.00	5.43	58.43	\$ -
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HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: ACCESS TO HOME PROGRAM

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113218	Otsego Rural Housing Assistance, Inc.	Access '11	79.00	L	79.00	\$ 237,500.00
20113127	Rivercrest Development Corporation	Rivercrest Access 11	68.00		68.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: AFFORDABLE HOUSING CORPORATION PROGRAM

11L45	Habitat for Humanity NYS	HFH-NYS 2011	Eligible	M/H/H/M/M/H/H		\$ 900,000.00
4L52	Otsego Rural Housing	Otsego County HIP	Eligible	M		\$ 278,000.00
7L17	City of Little Falls	Center-City Neighborhood Investment Prog	Eligible	M		\$ 184,800.00
7L65	Adirondack Community Housing Trust	Adirondack Com. Hsg. Trust Homebuyer	Eligible	M/L/H		\$ 300,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - ECONOMIC DEVELOPMENT

4708	City of Johnstown	Fage USA Dairy	58.00	19.363	58.00	\$ 750,000.00
8635	Schoharie County	W. Kintz Plastics, Inc.	41.00	10.494	41.00	\$ 53,908.00
7407	City of Amsterdam	Embassy Millworks	36.00	16.829	36.00	\$ 200,000.00

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - MICROENTERPRISE

5847	Schoharie County	Schoharie County Microenterprise Assistance Program	58.00	16.83	74.83	\$ 200,000.00
6182	City of Oneonta	Oneonta Microenterprise Assistance Program - 2	47.00	18.10	65.10	\$ 200,000.00

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8526	City of Amsterdam	Amsterdam Microenterprise Assistance Program	18.00	18.10	36.10	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - SMALL BUSINESS ASSISTANCE

8689	Schoharie County	Blenheim Hill Farm	50.00	9.23	59.23	\$ 60,000.00
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HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - HOUSING REHAB

528HR42-11	Herkimer County	Herkimer County Housing Rehabilitation Program for Seniors	377.00	L	377.00	\$ 750,000.00
458HR7-11	Town of Gilboa	Town of Gilboa Owner Occupied Housing Rehabilitation Program	338.00	M	338.00	\$ 400,000.00
846HR40-11	Oneida County	Oneida County Housing Rehabilitation Program for Seniors	317.00	L	317.00	\$ 750,000.00
462HR6-11	City of Gloversville	City of Gloversville Housing Rehabilitation Program	310.00	M	310.00	\$ 400,000.00
566HR74-11	Village of Ilion	Village of Ilion Housing Rehabilitation Program	292.00		292.00	\$ -
868HR104-11	Otsego County	Otsego County Mobile/Manufactured Homes Rehabilitation and Replacement Program	275.00		275.00	\$ -
379HR14-11	Town of Esperance	Town of Esperance Housing Rehabilitation Program	274.00		274.00	\$ -
629HR90-11	Town of Lee	Town of Lee joint application with Town of Annsville Housing Rehabilitation Program	272.00		272.00	\$ -
851HR86-11	Town of Oppenheim	Town of Oppenheim Housing Rehabilitation Program	258.00		258.00	\$ -
743HR112-11	Village of Mohawk	Village of Mohawk 2011 Greater Mohawk Revitalization I - Smart Meter Improvements	138.00		138.00	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC FACILITY

653PF26-11	City of Little Falls	City of Little Falls Senior Housing Access-Elevator	377.00	L	377.00	\$ 400,000.00
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HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (SEWAR)

32PR16-11	City of Amsterdam	City of Amsterdam Storm Sewer Separation Phase 2	280.00	H	280.00	\$ 600,000.00
973PR68-11	Village of Remsen	Village of Remsen Storm Water Improvements	270.00	H	270.00	\$ 600,000.00
412PR33-11	Village of Fort Plain	Village of Fort Plain Sewer System Improvements	210.00		210.00	\$ -
415PR114-11	Village of Frankfort	Village of Frankfort Sewer and Water Line Replacement	0.00		0.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM - PUBLIC INFRASTRUCTURE (WATER)

433PW21-11	Village of Fultonville	Village of Fultonville Water System Improvements	0.00		0.00	\$ -
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HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NYS HOME PROGRAM

20113105	City of Little Falls	Center City-Neighborhood Investment Program	87.00	H	87.00	\$ 330,000.00
20113089	Western Catskills Community Revitalization Council, Inc.	HOME Rental Rehab 2	84.00	M/L/H	84.00	\$ 400,000.00
20113160	Otsego Rural Housing Assistance, Inc.	HOME '11 HOMEowner Rehabilitation	82.00	M	82.00	\$ 400,000.00
20113237	The Valley Rural Housing Corporation	Montgomery County HOME Repair Program	79.00		79.00	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113398	Fulton County Community Heritage Corp.	Fulton County Housing Replacement Project	79.00	L	79.00	\$ -
20113026	City of Gloversville	HOME Housing Rehab Program 2011	78.00	M	78.00	\$ -
20113025	City of Amsterdam	HOMEowner Rehab 2011	77.00	M	77.00	\$ -
20113369	Town of Forestport	Forestport Intergovernmental Housing Rehabilitation	76.00		76.00	\$ -
20113067	Schoharie County Rural Preservation Corp.	Schoharie County HOME Program	75.00		75.00	\$ -
20113112	Utica Neighborhood Housing Services, Inc.	Manufactured HOME Replacement 2011	73.00		73.00	\$ -
20113172	The Empire Housing Center, Inc.	Southern Tier Healthy HOMEs Project	61.00		61.00	\$ -
20113225	New York State Rural Housing Coalition	NYS Rural Housing Coalition Rental Rehab Program	46.00		46.00	\$ -
20113139	Village of Frankfort	Greater Frankfort Revitalization I	39.00		39.00	\$ -
20113136	Village of Mohawk	Greater Mohawk Revitalization I	35.00		35.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: NEW YORK MAIN STREET PROGRAM

20113183	Village of Unadilla	Unadilla Downtown Revitalization Program	74.00		74.00	\$ -
20113145	Western Catskills Community Revitalization Council, Inc.	Hamlet of Jefferson	72.00		72.00	\$ -
20113142	Village of Waterville	Waterville Downtown Revitalization Program	63.00		63.00	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
20113411	City of Rome	2011 NYMS	63.00		63.00	\$ -
20113277	City of Oneonta	Oneonta Business District Revitalization Program	59.00		59.00	\$ -
20113126	Village of Mohawk	Greater Mohawk Revitalization I-Main St. Program	57.00		57.00	\$ -
20113140	Village of Frankfort	Greater Frankfort Revitalization I-Main St. Program	53.00		53.00	\$ -
20113144	Village of Ilion	2011 Ilion Revitalization- Rt. 51 Main St. Program	53.00		53.00	\$ -
20113323	Central Adirondack Partnership for the 21st Century	Old Forge Main Streets Phase II	49.00		49.00	\$ -

HOMES AND COMMUNITY RENEWAL/OFFICE OF COMMUNITY RENEWAL: RESTORE PROGRAM

20113023	Otsego Rural Housing Assistance, Inc.	ORH RESTORE '11	91.00	M	91.00	\$ 65,000.00
20113181	Mohawk Valley Community Action Agency, Inc.	MVCCA/Herkimer County RESTORE Program	88.00	L	88.00	\$ 75,000.00
20113182	Mohawk Valley Community Action Agency, Inc.	MVCCA/Oneida County RESTORE Program	84.00	L	84.00	\$ 75,000.00
20113215	Fulton County Community Heritage Corporation	Fulton County RESTORE Program 2011	83.00	L	83.00	\$ -
20113261	Rivercrest Development Corporation	Rivercrest RESTORE 2	70.00		70.00	\$ -
20113057	Central Adirondack Partnership for the 21st Century	CAP-21 Neighbor To Neighbor	36.00		36.00	\$ -

INDUSTRIAL DEVELOPMENT BOND CAPITAL

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7951	Fulton County IDA	MH Stallman Company	80.00	18.10	98.10	\$ 5,000,000.00
7407	City of Amsterdam	Embassy Millworks	80.00	16.829	96.83	\$ 1,100,000.00
NEW YORK POWER AUTHORITY: RECHARGE NEW YORK						
9666	The Bank of New York Mellon Corp	N/A	50.59	16.69	67.27	250 kW
9668	GUSC Energy Inc.	N/A	49.88	16.69	66.57	6730 kW
9629	Quandt's Foodservice Distributors, Inc.	N/A	47.47	16.69	64.16	90 kW
3653	Revere Copper Products, Inc.	N/A	47.18	16.69	63.86	6600 kW
9717	Special Metals Corporation	N/A	44.45	16.69	61.14	4900 kW
3662	Nathan Littauer Hospital & Nursing Home	N/A	48.96	11.88	60.84	330 kW
5408	ConMed Corporation	N/A	43.59	16.69	60.28	1440 kW
10136	Bonide Products, Inc.	N/A	44.08	15.54	59.61	180 kW
7951	MH Stallman Company	N/A	41.11	16.69	57.80	250 kW
4639	International Wire Group, Inc.	N/A	45.74	11.88	57.62	496 kW
4630	International Wire Group, Inc.	N/A	45.00	11.88	56.88	1760 kW
4653	International Wire Group, Inc.	N/A	44.75	11.88	56.63	1080 kW
4658	International Wire Group, Inc.	N/A	44.22	11.88	56.10	790 kW
9227	Universal Photonics Incorporated	N/A	41.68	14.32	56.00	116 kW
3816	Matt Brewing Co. INC	N/A	41.59	14.32	55.90	560 kW

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
8943	The Indium Corporation of America	N/A	43.92	11.88	55.80	326 kW
8529	Broad Street Industrial Park, Inc.	N/A	45.72	9.78	55.50	340 kW
4433	Rome Strip Steel Company, Inc.	N/A	42.20	13.10	55.30	1576 kW
6086	Gold Medal Packing, Inc.	N/A	43.09	11.88	54.97	150 kW
7635	Burrows Paper Corporation	N/A	46.07	8.83	54.91	1500 kW
3955	Delorio Foods, Inc.	N/A	46.52	8.22	54.75	680 kW
3761	Olbrych Realty Inc.	N/A	41.57	13.10	54.67	160 kW
9424	Daimler Buses North America Inc.	N/A	41.46	13.10	54.56	376 kW
5961	Corning, Inc.	N/A	37.51	16.69	54.20	866 kW
9542	TECT Utica Corporation	N/A	42.24	11.88	54.12	1266 kW
9225	Richardson Brands Company	N/A	38.42	14.32	52.73	346 kW
10204	Fiber Instrument Sales, Inc.	N/A	36.98	15.54	52.52	110 kW
8018	Mohawk Ltd	N/A	41.65	10.66	52.31	46 kW
4272	Mill Services	N/A	39.11	13.10	52.21	176 kW
4104	AMT, Inc.	N/A	35.42	16.69	52.10	60 kW
5138	Keymark Corporation	N/A	42.36	9.44	51.80	1950 kW
8970	Kris-Tech Wire Company	N/A	43.57	8.22	51.79	126 kW
9638	Brodock Press, Inc.	N/A	38.27	13.10	51.37	330 kW
8942	The Indium Corporation Of America	N/A	40.64	10.66	51.30	180 kW

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
9590	Granny's Kitchens, LLC	N/A	38.05	13.10	51.15	1006 kW
8898	Briggs & Stratton Power Products Group, LLC	N/A	38.28	12.48	50.76	430 kW
5437	Advanced Tool Inc.	N/A	47.11	3.35	50.46	26 kW
7620	Euphrates, Inc.	N/A	36.06	14.32	50.38	100 kW
9470	Perrone Leather LLC	N/A	40.00	9.78	49.78	80 kW
3697	Rome Specialty Company, Inc.	N/A	37.59	11.88	49.47	10 kW
9187	Power Pallet	N/A	38.37	10.66	49.03	116 kW
7508	Owl Wire and Cable LLC	N/A	36.61	11.88	48.49	770 kW
10278	TLC-The Light Connection, Inc.	N/A	37.53	10.66	48.19	50 kW
8946	The Indium Corporation of America	N/A	41.13	7.00	48.14	176 kW
9114	Feldmeier Equipment, Inc.	N/A	36.91	10.66	47.57	170 kW
6314	Beech-nut Nutrition Corporation	N/A	38.06	9.44	47.50	916 kW
3481	Bartell Machinery Systems, LLC	N/A	40.07	7.00	47.08	186 kW
5777	Divine Brothers Company, Inc.	N/A	36.54	9.44	45.99	110 kW
9577	O. W. Hubbell & Sons, Inc.	N/A	37.58	8.22	45.80	100 kW

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS SYSTEM DEVELOPMENT PROJECTS

2149	Grace Church	Grace Church Landmark	50.00	5.43	55.43	\$ -
6007	City of Rome	Rome Navigation Center	31.00	14.93	45.93	\$ -

2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
7681	City of Rome, NY	Closing the Rome Gap Building Regional Connectivity on the Canalway Trail	34.00	11.13	45.13	\$ -
3801	Village of Oriskany Falls	Old Stone Church Stabilization	40.50	4.16	44.66	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HERITAGE AREAS - PLANNING PROJECTS

5995	Holy Trinity Russian Orthodox Monastery	HTMPlanning	35.50	5.43	40.93	\$ -
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OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - DEVELOPMENT PROJECT

5995	Holy Trinity Russian Orthodox Monastery	HTMPlanning	40.50	5.43	45.93	\$ -
3801	Village of Oriskany Falls	Old Stone Church Stabilization	38.50	4.16	42.66	\$ -
2280	Fairfield Restorations Association, Inc.	Historic Trinity Church	37.00	4.79	41.79	\$ -

OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: HISTORIC PRESERVATION - PLANNING PROJECTS

4550	City of Amsterdam	City Hall Restoration	39.00	13.03	52.03	\$ -
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OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - ACQUISITION PROJECTS

2177	Village of Frankfort	Marina Expansion	36.50	6.69	43.19	\$ 113,812.00
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OFFICE OF PARKS, RECREATION AND HISTORIC PRESERVATION: PARKS - DEVELOPMENT PROJECTS

6867	Town of Caroga	Irving Pond Gateway Trail Improvement	52.65	13.03	65.68	\$ -
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2011 CFA Projects

MOHAWK VALLEY

Indicates Priority Project						
CFA Number	Applicant Name	Project Name	Agency Score	Regional Council Score (Normalized)	Final Score	Amount Funded
2021	Village of Herkimer	Rehabilitation of 1954 Municipal Swimming Pool	56.50	5.43	61.93	\$ -
2327	Village of Cobleskill	Forever Generationslorio Park Restoration Enhancement	53.69	7.33	61.02	\$ -
3897	City of Oneonta	Wilbur Park Poolhouse Renovation	53.50	4.79	58.29	\$ -
2747	Town of Herkimer	Community Park Phase II	42.50	6.69	49.19	\$ -
2173	Village of Mohawk	Tory Creek Park Development	41.00	7.33	48.33	\$ -
2350	Town of New Hartford	New Hartford Recreation Center Outdoor Skating Facility	42.50	4.79	47.29	\$ -
2027	City of Sherrill	City of Sherrill CAC Park Expansion	39.50	7.33	46.83	\$ -
4823	Town of Schuyler	Schuyler Town Park Improvement	40.50	4.16	44.66	\$ -
6007	City of Rome	Rome Navigation Center	28.00	14.93	42.93	\$ -
3312	Town Of Forestport, NY	Black River Enhancement	36.00	6.06	42.06	\$ -